

DRAFT

Local Strategic Planning Statement

Randwick City Council

**VISION
2040**



Randwick City Council
a sense of community

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Aboriginal and Torres Strait Islander statement

Randwick City Council acknowledges that Aboriginal and Torres Strait Islander peoples are the First Australians of this land, and the Bidjigal and Gadigal people who traditionally occupied the land we now call Randwick City.

Randwick City has a rich and unique Aboriginal cultural history, with La Perouse being the only area in Sydney where the local Aboriginal community have had an unbroken connection to the land.

We recognise and celebrate the spiritual and cultural connection Aboriginal and Torres Strait Islander people have with the land which long pre-dates European settlement and continues today.

Building on our Statement of Recognition and commitment to Reconciliation, Council wishes to support the vision and plans of our local Aboriginal and Torres Strait community in order to close the gap on disadvantage, build stronger local and regional economies and support culturally rich and healthy communities.

About the Local Strategic Planning Statement

The Randwick City Local Strategic Planning Statement (LSPS) provides the framework for land use planning and decision making over the next 20 years.

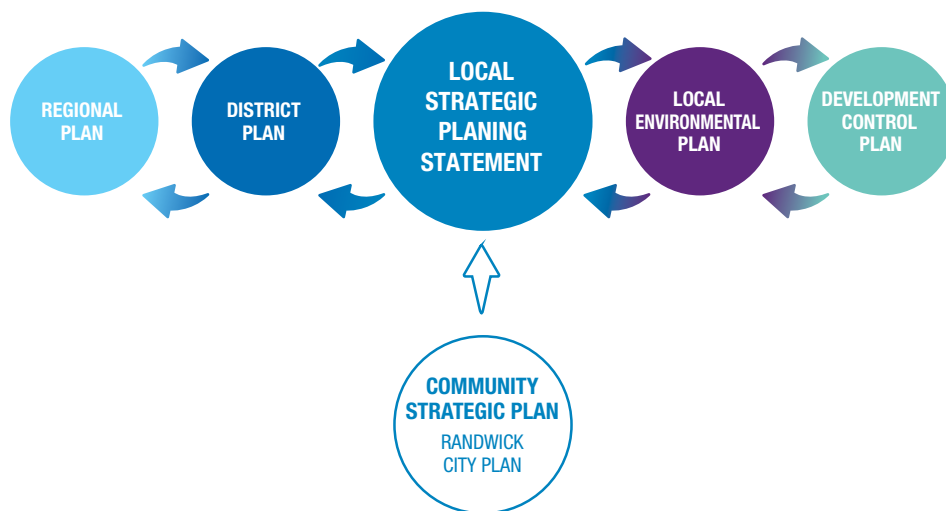
It outlines our community's vision for the desired future of our Local Government Area (LGA), underpinned by clear planning priorities about where housing, jobs, infrastructure and open space should be located. The LSPS sets out short, medium and long term actions for the delivery of our planning priorities to

meet our community's future economic, social and environmental needs and aspirations.

This LSPS has been prepared in accordance with clause 3.9 of the Environmental Planning and Assessment Act 1979 (the EP&A Act). It brings together and builds upon strategic planning work already undertaken that informs our council plans, strategies and studies including the Randwick City Plan, Local Environmental Plan, Development Control Plan and other related documents. The LSPS will be used to update key components of these plans as they relate to land use planning and infrastructure delivery.

Policy Context

This LSPS gives effect to the planning priorities of the Eastern City District Plan by implementing key relevant directions and actions at the local level.



The LSPS has synergies with Council's Community Strategic Plan (CSP) - the Randwick City Plan which has a similar but broader purpose on how Council will work to meet our community's needs. The LSPS is consistent with key directions of the Randwick City Plan that relate to land use planning, heritage conservation, urban design and transport infrastructure.

The LSPS's planning priorities, objectives and actions provide the rationale for decisions about how we will use our land effectively to achieve the community's broader goals as reflected in our 20 year vision for Randwick City.

The LSPS consists of descriptions, maps, diagrams and charts which provide clear context and direction for land use decision making in the LGA.

The purpose of the LSPS is to:

- Provide a 20-year land use vision for the LGA
- Recognise the land use characteristics which make our area special
- Direct how future growth and change will be managed
- Implement the Eastern City District Plan as it relates to our LGA
- Identify where detailed strategic planning may be needed.



VISION 2040

Shaping Randwick's Future



Vision 2040 Consultation Program

To assist in developing the LSPS, Council undertook a comprehensive community consultation program branded Vision 2040: Shaping Randwick's Future, targeting our residential population and other key stakeholders.

The consultation period was open from 8 March to 20 April 2019 and the community were invited to attend a workshop, complete an online survey about housing preferences, and/or use an interactive online map to indicate the things they love or think could be improved in their area. The engagement included:

- Two interactive workshops open to all residents of Randwick City
- One interactive workshop with students from South Sydney High School, Maroubra
- A dedicated Your Say consultation website including an online survey and interactive map
- Pop ups stalls at the Culturefest youth event at Maroubra Beach on 13 April, Randwick Junction 23 April and Coogee Beach 24 April 2019
- Telephone surveys



Community Consultation



2165

visits to our
dedicated
Your Say page



214

housing surveys
completed



429

pins on our
interactive
map



78

entries onto our
map at Maroubra
Culturefest 2019



62

community members
and high school students
attending workshops

Consultation had a focus on:

- Tapping into people's local knowledge and experiences in Randwick City
- Identifying local character and desired future local character
- Thinking about how different members of the community are going to be living in the future
- How we are going to accommodate anticipated housing growth towards 2036

What we heard:

- Participants' special places centred on coastal areas such as Coogee Beach, Maroubra Beach and Yarra Bay and open space areas such as Heffron Park and Centennial Park
- Living in proximity to reliable transport as well as a range of services and amenity is important to participants
- The participants recognised the need for diverse housing types across Randwick City, with a combination of low, medium and high density
- High density housing development should be supplemented by high levels of amenity
- Housing affordability in Randwick City is a big concern for many respondents
- Only a few participants wanted limited or no growth. Not all participants supported meeting the full amount of housing projected to be needed by 2036
- Additional infrastructure is essential to cater for future population growth
- Participants raised concerns about traffic in the local area arising from high density housing developments
- While aspirations for the future character of suburbs varied, common desires were for areas to be tree-lined, green, low density/suburban, liveable, peaceful, safe, heritage, unique, relaxed and accessible

How we responded through the LSPS:

- Protecting and enhancing our green spaces and recreational opportunities
- A commitment to identifying and providing for local infrastructure needs to support population growth
- Providing for diverse housing types, close to transport and services
- Ensuring that large redevelopment sites are supported by new transport infrastructure
- Identifying areas for affordable housing schemes to ensure new development sites contribute to affordable housing
- Preparing new local character statements to ensure new development is consistent with our community's desired future character for their areas

Our Vision

In 2040 Randwick City will continue to have a strong sense of community. Our culturally diverse community will have access to quality housing, beautiful open spaces and our unique coastline. Our thriving economy will provide for lively town centres and emerging work opportunities in knowledge based industries.

Our urban environment will be adaptable and resilient to climate change through increased tree canopy and sustainable development. Mobility across our City will allow active transport options and an integrated network.

A diverse range of social infrastructure will meet the social and cultural needs of our community, fostering greater connectedness and well-being.

VISION
2040

Shaping
Randwick's
Future

Context

Regional Context

Randwick City is located in the eastern suburbs of the Sydney Metropolitan Area.

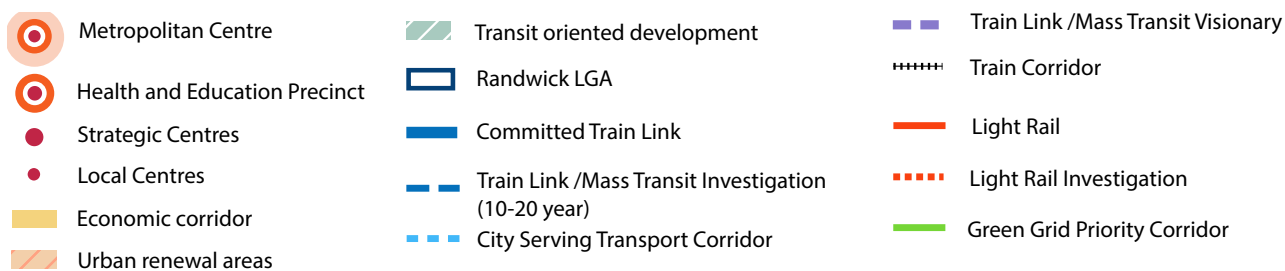
The City has a land area of 37.4km² and is bounded Centennial Parklands to the north, the Pacific Ocean to the east, Botany Bay to the south and a line of open space, largely occupied by golf courses developed over low-lying land that is known historically as the Lachlan Swamp and Botany Wetlands to the west.

Randwick City is part of the Eastern City District and is the second largest LGA accounting for 17.14% of the District's total land area. Randwick City's population at 154,265 residents (2018) is the fourth largest in the Eastern City District. Conversely, Randwick City's population density is one of the lowest in the Eastern City District at 42.46 persons per hectare.





Map 1: Regional context



Local Context

Randwick City's urban areas are predominantly residential with a number of local and neighbourhood centres dispersed across the City that service the community's retail, commercial and social needs, while providing sources of local employment.

The area is relatively well connected to the Sydney City CBD, Sydney Airport and adjoining LGAs by an extensive bus network. The City's accessibility will be further enhanced by the CBD & South East Light Rail which will connect the Sydney CBD to the Randwick, Kingsford and Kensington town centres.

Randwick City makes an important economic contribution to the Eastern City District and Greater Sydney through its employment sectors that include education, specialist medical and healthcare, professional services, industry and manufacturing. Port Botany, located across Randwick and Botany LGAs, is a trade gateway for the CBD and the nation, surrounded by industrial land.

Randwick City has two strategic centres, the Randwick Strategic Centre located at the Randwick Health and Education Precinct and the Maroubra Junction – Eastgardens strategic centre which straddles across both Randwick and Bayside LGAs. While both

are identified as strategic centres, they have differing roles within the City's network of town and local centres.

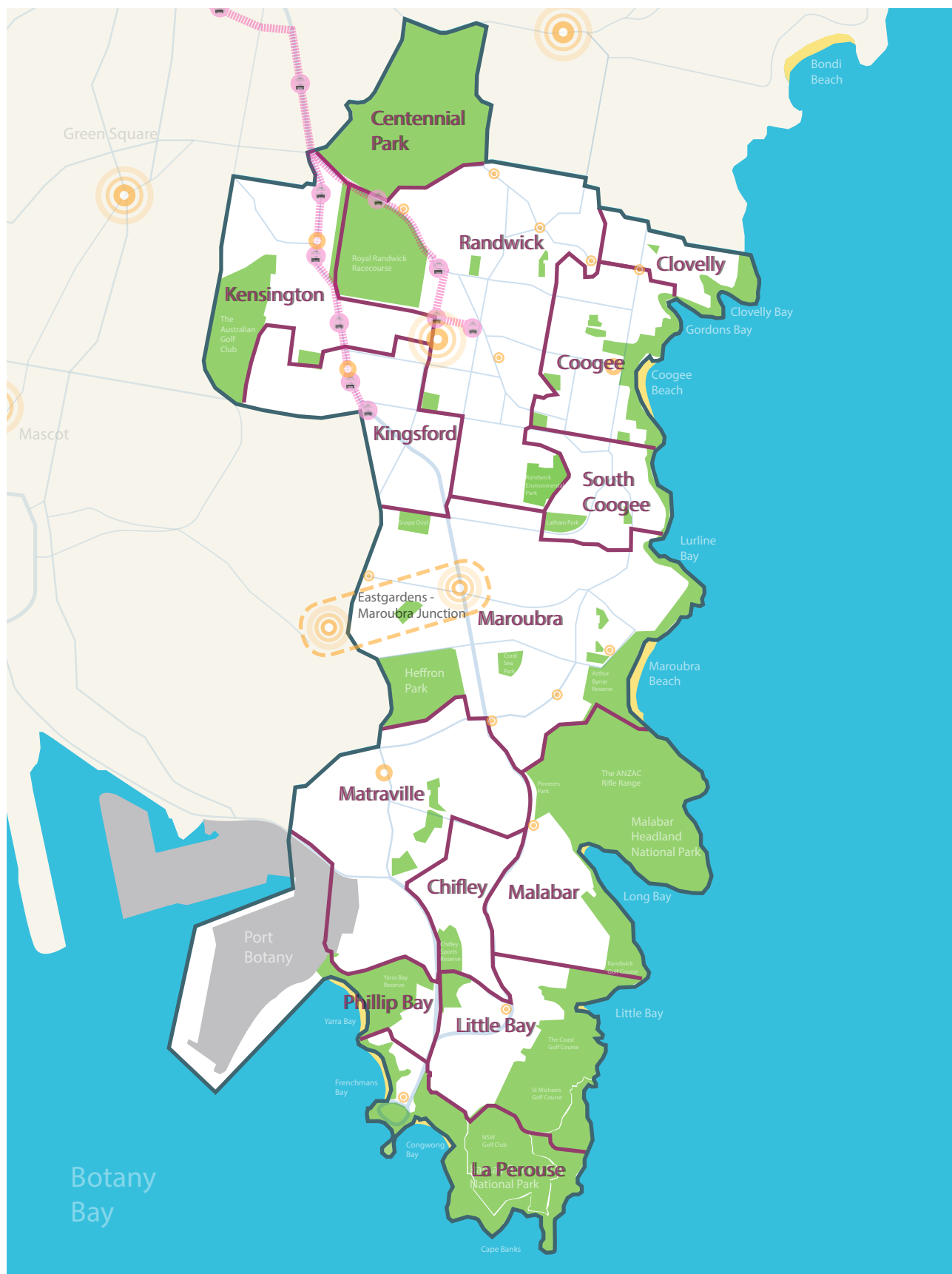
Randwick City's broad range of natural assets are major attractors drawing in local and regional visitors. The City's 29 kilometres of coastline strongly influences the areas character and function and contains a diverse range of precincts and land uses including beachside residential areas and town centres, open space and parklands, as well as industrial and port facilities.

Randwick City's vast open space and parkland areas comprising more than 1,100 hectares include Centennial Parklands, Heffron Park, Kamay Botany Bay National Park and the newly declared Malabar Headland National Park. These areas not only provide opportunities for sport and recreation for the local and district catchment, but also habitat for more than 500 species of indigenous plants and 300 native fauna species, including several threatened remnant communities.

Randwick City's attractions and facilities, compounded with its proximity to major employment centres strengthen Randwick's relationship with Greater Sydney's economy and makes it a desirable area to live, work and visit.



Map 2: The Randwick Local Government Area



- | | | | | | |
|---|-----------------------|---|-----------------|---|-----------------|
|  | Strategic Centres |  | Major Roads |  | Suburb Boundary |
|  | Town Centres |  | Light Rail |  | Green Space |
|  | Neighbourhood Centres |  | Strategic Links | | |

Community and Economic Profile

Randwick City Now

Our City



37.4km²

Area



29km

Coastline



30%

Open
Space



87

Parks



86%

Homes within
400m of
open space



17%

Urban
canopy
cover

Population and Housing

154,265

Population

14,693

Separate houses

24.5%

Households
owned outright

\$1,916

Median weekly
household income

34

Median age

16,314

Medium density
(semis, terraces and
apartments up to 2 storeys)

21.6%

Households
with a mortgage

\$2,600

Median monthly
mortgage repayments

58,300

Dwellings

26,742

High density
(apartments 3 or
more storeys)

44.3%

Households
renting

\$960

\$625
Median weekly
rent (house and unit)

Our economy

52,872

Jobs

5.6%

Unemployment rate

26.6%

Employment self-
containment rate

13,583

Local jobs in
health care and
social assistance

13,198

Businesses

\$8.52b

Gross Regional
Product

Our Community

40.7%

Population
born
overseas

59.7%

Households
that speak
English at
home

Mandarin (7.2%)
Greek (3.2%)
Cantonese (3.0%)
Languages spoken
other than English

37.5%

Population
who are
university
qualified

13%

Population
studying
at university/
TAFE

3.8%

Population
with a
disability

Randwick City 2036



180,150

Population



33,900
(23%)

Population increase



71,800

Households



13,500
(23%)

Total households
increase



22,600
(31% increase)

Lone person
households



14,350
(23% increase)

Couples only
households



25,650
(22% increase)

Couples with children/
single parent households

Source: NSW Department of Planning and Environment, Profile.id, ABS Census 2016, Greater Sydney Commission, Office of Environment and Heritage, Randwick City Council. The most recent data available has been sourced.

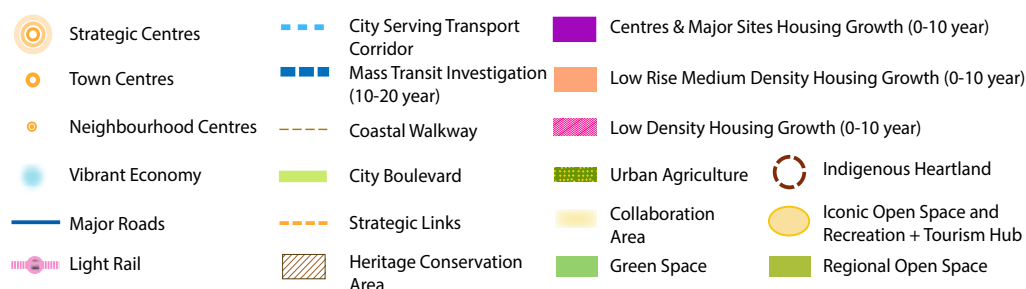
Structure Plan

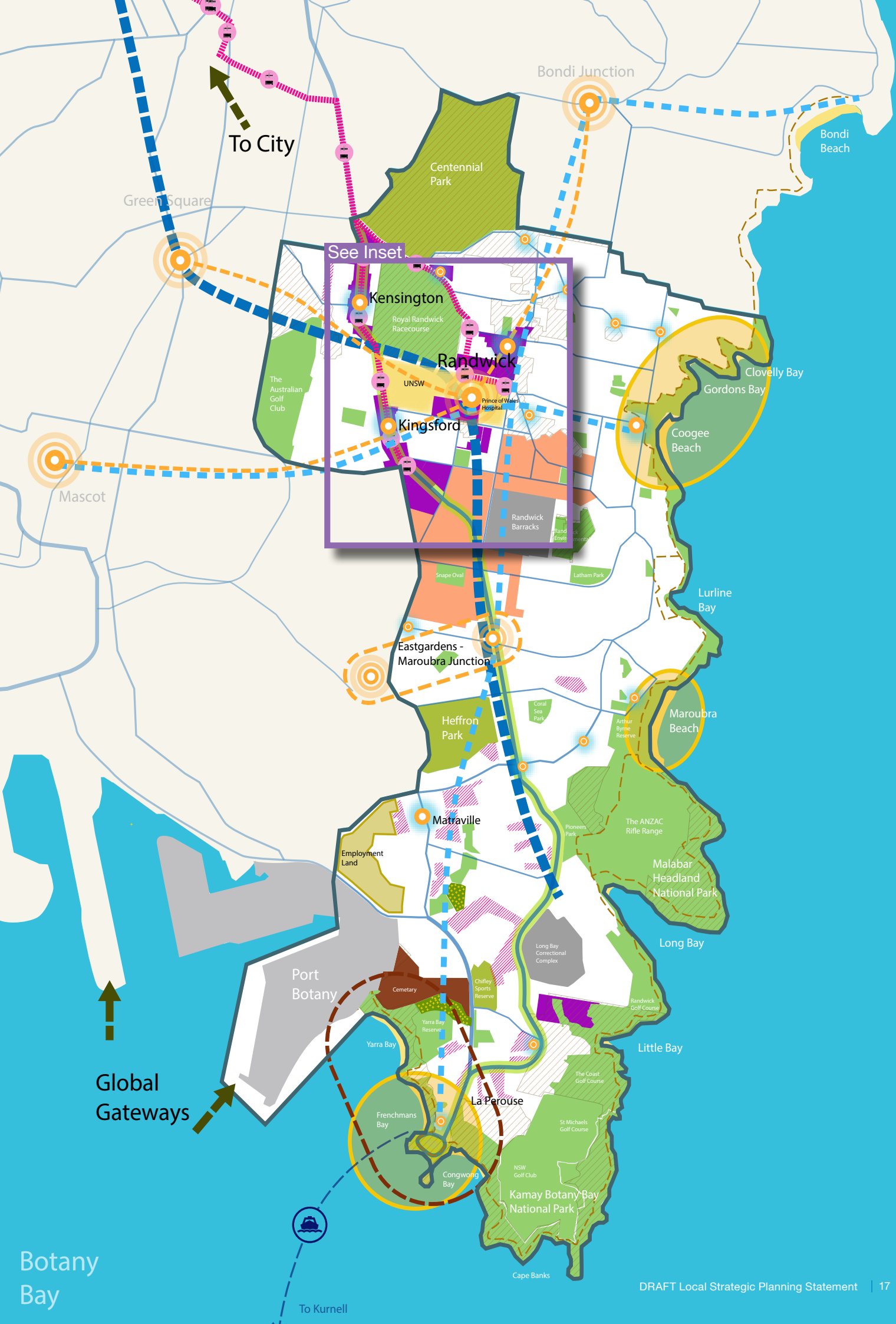
This Structure Plan is a visual representation of Randwick City which outlines Randwick City's natural, built and cultural features. It identifies the area's features, such as our coastline, key land uses, locations with regional significance and strategic links with adjoining local government areas.

The Structure Plan identifies locations of 0-10 year housing growth, aligned with the draft Housing Strategy. The Structure Plan also aligns with the regional and district strategic directions outlined in the Greater Sydney Region Plan and Eastern City District Plan.

The Randwick Collaboration Area Structure Plan builds on the Place Strategy and has identified additional potential benefits such as new housing growth investigation areas for the provision of affordable housing; additional movement connections to improve accessibility within the precinct and to key destinations; improved access to light rail and green grid connections; and enhanced open space through a new urban forest.

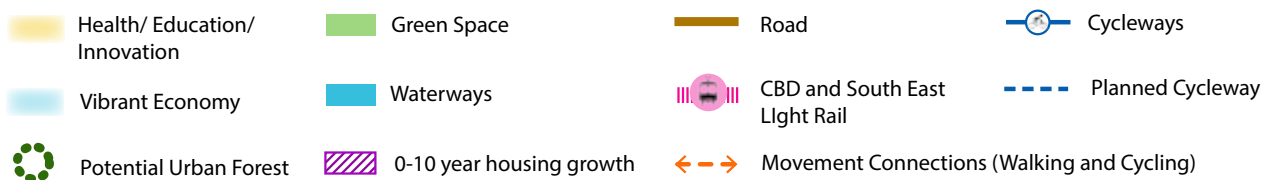
Map 3: Randwick City Structure Plan







Inset: Randwick Collaboration Area Structure Plan



Randwick City Planning Priorities

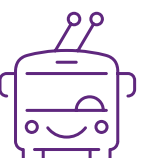


Randwick City Planning Priorities

LIVEABILITY			PRODUCTIVITY		
	Housing the city	A city of great places	A city for people	A well connected city	Jobs and skills for the city
DIRECTIONS	Giving people housing choices 	Designing places for people 	Celebrating diversity and putting people at the heart of planning 	Designing a more accessible and walkable city 	Creating the conditions for a stronger economy 
POTENTIAL INDICATOR	Increase in medium density housing stock % of affordable and social housing	Number of desired future character statements	Number of dwellings within 800m of a town or strategic centre Increase in new community facilities	Access to Randwick City's strategic centres by public transport within 30 minutes	Increase in Randwick City job containment rate Increase in Gross Regional Product
RANDWICK CITY PLANNING PRIORITIES	1 Provide diverse housing options close to employment, services and facilities. 2 Increase the supply of affordable rental housing stock to retain and strengthen our local community.	3 Encourage development that responds to the local character and desired future character of our neighbourhoods 4 Conserve and protect our unique built cultural heritage. 5 Safeguard and celebrate our Indigenous culture and heritage.	6 Support the delivery of social infrastructure to meet the needs of our diverse community. 7 Provide greater access and opportunities for walking and cycling	8 Plan for and support strong connections to support a 30 minute city	9 Focus economic development, innovation and jobs growth in strategic centres 10 Support the long term economic viability of our town and neighbourhood centres 11 Develop a diverse, thriving and inclusive night time economy 12 Manage and enhance the tourism and visitor economy 13 Recognise the importance of industrial and urban service lands

SUSTAINABILITY

INFRASTRUCTURE & COLLABORATION

	A city in its landscape	An efficient city	A resilient city	A city supported by infrastructure	A collaborative city
DIRECTIONS	Valuing green spaces and landscape 	Using resources wisely 	Adapting to a changing world 	Infrastructure supporting new developments 	Working together to grow a greater Sydney 
POTENTIAL INDICATOR	Increase in tree canopy cover Delivery of the Coastal Walkway	Reduced carbon emissions per capita	Prepare and implement the Environmental Strategy	Reduction in percentage of trips by private vehicle	Delivery of the Randwick Place Strategy'
RANDWICK CITY PLANNING PRIORITIES	14 Provide high quality open space and recreational facilities 15 Implement the Green Grid 16 Increase tree canopy cover 17 Protect areas of bushland and biodiversity	18 Reduce carbon emissions and manage waste efficiently	19 Better manage our water and coastal environments	20 Develop an integrated approach to more sustainable transport 21 Align planned growth with infrastructure delivery	22 A collaborative approach to guide and manage future growth in Randwick City

Liveability

Liveability is about people's quality of life. Maintaining and improving our community's quality of life involves encouraging diverse housing, providing community infrastructure, preserving our unique built, natural and cultural heritage, increasing walkability and creating great places.

Randwick City has a diversity of areas with unique characteristics and community aspirations. Recognising the local character of our areas and developing placed-based planning controls will help achieve the change our community wants to see.

Council has undertaken a draft Housing Strategy to ensure we're providing diverse and affordable housing, as well as levying for the important local infrastructure required to

support our growing population. Council will continue to undertake placed-based town centre strategies to renew and improve our town centres, making sure they're providing for the needs of our community.

Heritage and history are important components of local identity and great places. Council has an opportunity to review existing and potential heritage items and heritage conservation areas to assist in protecting valued heritage properties and precincts. In addition, Council will embark on an Aboriginal Cultural Heritage Study to improve the understanding of the heritage values and significance of our Aboriginal cultural heritage and better manage the protection of sites with known or potential Aboriginal cultural heritage.

Council will continue to take a place-based approach to strategic planning, ensuring we're protecting our valued places and creating new walkable places which support healthy and socially connected communities.



Planning Priority 1:

Provide diverse housing options close to transport, services and facilities



Randwick City's population is expected to grow to 180,150 or an additional 33,900 people by 2036. Council's Housing Strategy has identified that housing this population growth will require an estimated 14,600 additional new dwellings across the LGA by 2036. These new dwellings will need to provide for a range of households, including families with children, households with elderly members and lone person households.

Our City is a highly desirable place to live, with high levels of amenity and close proximity to the CBD. As our population grows, we need to retain and enhance the characteristics that make our city an attractive and desirable place to live, work and visit.

Council has prepared a draft Housing Strategy to establish the strategic framework for residential growth within Randwick City over the next 20 years. The Strategy links Council's vision for housing with the housing objectives and targets of the NSW Government and Greater Sydney Commission strategic plans, including the Greater Sydney Region Plan and the Eastern City District Plan.

The Strategy outlines the following Priorities, which will direct changes to the City's planning framework:

1. Ensure a balanced approach to growth across Randwick City
2. Diverse housing to meet the needs of our community
3. Focus growth in and around town and strategic centres close to transport, jobs and services
4. Increase affordable rental housing across Randwick City
5. Ensure new development is consistent with the desired future character of areas
6. Ensure design excellence and sustainability principles in new development
7. Ensure future redevelopment sites are aligned with future transport investment
8. Support housing growth with appropriate infrastructure

Maps illustrating areas for housing growth in the short and long term, as well as additional context and information on proposed changes to planning controls are contained within the Strategy.

Actions

- 1.1 Finalise the Housing Strategy – short term

Alignment with the Eastern City District Plan:

Planning Priority E5.

Providing housing supply, choice and affordability with access to jobs, services and public transport

Housing



33,900
(23% increase)

additional people
(by 2036)

14,600

new homes
needed
(by 2036)

4,600

new families with
children (by 2036)

5,350

new single person
households
(by 2036)

10,350
(52% increase)

Additional
people over 65
(by 2036)

Planning Priority 2:

Increase the supply of affordable rental housing stock to retain and strengthen our local community

Declining housing affordability and the subsequent need for more affordable rental housing are critical housing challenges. Randwick City's high land values, coupled with significant numbers of students, key workers and an aging population makes the delivery of affordable rental housing a priority for our area.

The limited ability of the private rental market to meet the housing needs of very low, low, and moderate-income families at affordable levels has significant socio-economic implications for the growth, future investment opportunities and the effective functioning of our City.

The Randwick Affordable Housing Needs Analysis 2016 identifies that inadequate provision of affordable rental housing limits the ability for local businesses, service providers and institutions to hire and retain key workers. It also reduces social diversity, and contributes to community dislocation as people are forced to move further away from the social networks that they know.

Council has a long-standing commitment to affordable housing in the local area and is one of the few metropolitan councils in Sydney with an established Affordable Rental Housing Program. Council has proposed an affordable housing contributions scheme, enabled by the State Environmental Planning Policy No 70 (SEPP 70) Affordable Housing (Revised Schemes), to apply within the Kensington and Kingsford town centres to deliver more than 200 affordable homes for low and moderate income households in the community.

Randwick City's Housing Strategy identifies the need to provide affordable rental housing as part of any future supply of housing growth. The key mechanism to ensure the delivery of affordable rental housing through the development process will be through the preparation of affordable rental housing contribution schemes, enabled by SEPP 70, to apply in certain areas as identified in the Housing Strategy.

Randwick City will continue to work for the delivery of affordable rental housing in our local area. Council recognises that more affordable rental housing is required to:

- Allow key workers (such as nurses, police) and students to remain in the area close to work and educational establishments
- Meet the needs of the growing number of smaller households living in high cost areas
- Promote social integration and social diversity; and
- Allow people to stay in the community as they move through different life stages.

Actions

- 2.1 Review and update the Randwick Affordable Housing Strategy and Action Plan - **short term**
- 2.2 Prepare affordable rental housing contributions schemes for specific areas as identified in the Housing Strategy - **short term**
- 2.3 Work with Waverley and Woollahra Councils to ensure a regional approach to affordable housing – **short term**

Affordable housing is defined as 'housing that is appropriate for the needs of a range of very low, low and moderate income households and priced so that these households are also able to meet other basic living costs such as food, clothing, transport, medical care and education'.

Alignment with the Eastern City District Plan:

Planning Priority E4.

Fostering healthy, creative, culturally rich and socially connected communities

Planning Priority E5.

Providing housing supply, choice and affordability with access to jobs, services and public transport

Affordable Housing



6.4%

Households in social housing

39.3%

Households renting in housing stress

20

Council-owned affordable dwellings

+10

more under construction

200

Affordable rental dwellings to be provided in the Kensington and Kingsford town centres

Planning Priority 3:

Encourage development that responds to the local character and desired future character of our neighbourhoods

Local character is the identity of a place and what makes a neighbourhood distinctive. It is a combination of land, people, the built environment, history, culture and tradition and looks at how these factors interact to make the character of an area.

The NSW Government has recently recognised the importance of place making and local character in strategic planning. It aims to ensure that the planning framework provides the capacity to maintain, enhance and cultivate the unique character and identity of places. Places that develop with an identified local character and agreed desired future character are likely to be more sustainable and make a greater contribution to the community's quality of life.

Council has undertaken significant analysis and is preparing draft local character areas for public consultation. The local character areas will be a new planning layer and represent a new body of work, never before done for Randwick City. The process of analysis included mapping a number of social, economic and environmental indicators. These indicators included land use, tree canopy cover, public facilities, public transport, subdivision pattern, major roads, areas of environmental protection and planning controls. See example below of indicator mapping showing the concentration of social values.

This analysis has combined community

input obtained through the Vision 2040 consultation in terms of existing and desired future character. Social listening analysis has provided an additional layer of understanding of how our community experience the City, and what they value. Combining community input with mapping of social, economic and environmental data has allowed the identification of broad local character areas that will be refined through a consultation process. Our approach to identifying local character and desired future character will guide development and deliver better place-based strategic planning outcomes for the Randwick City community. The local character will inform future changes to Council's local planning controls.

Actions

- 3.1 Prepare and exhibit new local character statements to outline the existing and desired future local character of Randwick City - **short term**
- 3.2 Implement local character development provisions across Randwick City through the appropriate planning framework – **short/medium term**
- 3.3 Investigate local character areas that are suitable for a local variation or exclusion from relevant state-wide policies – **short/medium term**

Alignment with the Eastern City District Plan:

Planning Priority E6.

Creating and renewing great places and local centres, and respecting the District's heritage

Planning Priority E16.

Protecting and enhancing scenic and cultural landscapes



Planning Priority 4:

Conserve and protect our unique built cultural heritage

Randwick City has a long and rich cultural heritage, and includes buildings, monuments and sculptures and archaeological sites.

Our built cultural heritage is protected and managed under the heritage objectives and provisions of the *Randwick Local Environmental Plan 2012*, in conjunction with the conservation guidelines contained in section B2 of the *Randwick Development Control Plan 2013*.

Heritage conservation areas (HCAs) are precincts which contain a large proportion of contributory building and are recognised for their special historical or aesthetic character, and represent heritage values such as historical development, subdivision pattern and layout, period architecture, landscaping and/or streetscape elements. Two of Randwick City's town centres, Randwick Junction and The Spot, reside within HCAs.

The Chinese Market Gardens La Perouse are the site of continuous cultivation of food for the Sydney metropolitan area by Chinese market gardeners at least since 1909. The Market Gardens are one of the unique land uses in Randwick City and will continue to be protected through their status as a State heritage item.

Council will continue to protect the heritage values and fabric of our Heritage Items and HCAs including contributory buildings, recognising their role in the historical development of our City, sense of place and cultural identity. Development in the vicinity of heritage items and heritage conservation areas will be managed through the development assessment system to ensure it is

respectful and sympathetic to the heritage values and cultural heritage significance.

Council encourages and promotes adaptive re-use of heritage items and contributory buildings in a way that encourages activity and entices people to visit and promotes understanding of their heritage values. Development is to be historically and contextually appropriate, to ensure that the heritage values and fabric that contribute to cultural heritage significance is retained and protected.

Council will conduct timely reviews to ensure that we have identified all the inherent values that make our sites and places significant to our community. A City wide heritage review of existing and potential heritage items and heritage conservation areas will assist in identifying and protecting valued heritage properties and precincts through updated listings in our LEP. An additional opportunity to inform the LEP review is to complete an investigation into the heritage significance of Anzac Parade to ensure conservation of its landscape and cultural value.

Actions

- 4.1 Undertake a heritage review of Randwick City to identify additional heritage items and HCAs including boundary adjustments where necessary - **short term**
- 4.2 Update the DCP to strengthen heritage conservation provisions for contributory buildings in Heritage Conservation Areas - **short term**
- 4.3 Undertake a heritage study to investigate and protect the significance of Anzac Parade - **short term**



Alignment with the Eastern City District Plan:

Planning Priority E6.

Creating and renewing great places and local centres, and respecting the District's heritage

Heritage



20

heritage conservation areas

432

local heritage items

38

state heritage items

Planning Priority 5:

Safeguard and celebrate our Indigenous cultural heritage

Aboriginal and Torres Strait Islander people have a long history of occupation in Randwick City. La Perouse, in particular, is an area that has a rich cultural and heritage significance for Aboriginal people as the only area of Sydney in which Aboriginal people have had an unbroken connection to the land.

The rich and unique Aboriginal cultural heritage within La Perouse, the Kamay Botany Bay National Park and Randwick City as a whole, includes culturally significant sites ranging from ceremonial grounds, burial grounds, ochre sites and fishing areas as well as socially and culturally significant buildings, including some listed on the NSW State Heritage Register.

As part of Council's Statement of Reconciliation, Council is committed to supporting the growing population of Aboriginal and Torres Strait Islander residents. Council wishes to support the vision and plans of our local Aboriginal and Torres Strait community in order to close the gap on disadvantage, build stronger local and regional economies and support culturally rich and healthy communities. In order to do so, Council will work with the La Perouse Local Aboriginal Land Council and the wider local Indigenous community to:

- Improve the understanding of the heritage values and significance of our

Aboriginal cultural heritage and better manage the protection of sites with known or potential Aboriginal cultural heritage;

- Build on the rich cultural connection to the land and celebrate the living culture of the Aboriginal and Torres Strait Islander community in Randwick City;
- Ensure future development in Randwick City respects the cultural significance of landscapes and individual sites and responds to the local character of these areas;
- Support the economic self-determination of Aboriginal communities through their land holdings and explore opportunities for collaboration with Council.

Actions

- 5.1 Undertake an Aboriginal Cultural Heritage Study and investigate opportunities to interpret and celebrate Aboriginal culture in Randwick City – **short term**
- 5.2 Investigate tourism opportunities and local economic development opportunities for the Aboriginal and Torres Strait community through Council's Economic Development Strategy and Tourism and Visitor Management Study – **short/medium term**



Alignment with the Eastern City District Plan:

Planning Priority E4.

Fostering healthy, creative, culturally rich and socially connected communities

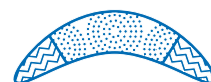
Planning Priority E6.

Creating and renewing great places and local centres, and respecting the District's heritage

Planning Priority E13.

Supporting growth of targeted industry sectors

Indigenous cultural heritage



2,148
(17% increase)

Aboriginal and Torres Strait Islander residents
(from 2011 to 2016)

Planning Priority 6:

Support the delivery of social infrastructure to meet the needs of our diverse community

Randwick City's social infrastructure includes the physical buildings, spaces and facilities that accommodate health, education, childcare, recreation, arts and cultural activities, as well as the programs, resources and social services that support community and cultural development.

Our social infrastructure plays an important role in meeting the social, cultural and welfare needs of our community. It can also provide both formal and spontaneous opportunities for social exchange and help build stronger, more connected communities.

Although our City has these varied facilities, Council studies and plans have identified shortfalls in social infrastructure provision to support increased population well into the future. To this end, social infrastructure provision to be considered as part of future land use and infrastructure planning of the LGA, includes, but is not limited to, the following:

- **Flexible and Affordable Office/Activity Space for Social Services:** Provision of flexible office and meeting spaces at reduced rates and encourage their joint use/co-location with compatible services within a single site to provide efficiencies and improved access to services to the general community, such as a youth facility run by a community based organisation.
- **Community Hubs:** Community hubs are an efficient means of delivering community services with shared use generating economies of scale and should be considered as essential social infrastructure in future urban renewal areas. The Kensington and Kingsford Town Centre Planning Strategy has earmarked a community hub for the Kingsford town centre.
- **Creative Arts and Cultural Facilities Space:** An affordable and flexible multi-purpose creative space in which to produce, rehearse, perform and exhibit work. The Randwick City Night Time Economy Study and Randwick Cultural Plan 2010 identify the need for a

contemporary arts space as a key priority for our City to support emerging creative industries.

- **Shared use of schools:** opportunities for increased shared use and more flexible use of under-utilised facilities such as schools, sports facilities, halls and creative spaces can respond to the different needs of local community groups.

A new Arts and Cultural Strategy is being prepared over 2019/2020 which will further strengthen and guide the Council's future cultural infrastructure projects and programming. Consideration should be given to integrating creative space opportunities in larger redevelopment sites, strategic centres and urban renewal areas.

There is also opportunity to review the zoning of Special Purpose land, to ensure the land use classification provides for changing infrastructure uses and facilitates the provision of new social infrastructure on those lands.

Actions

- 6.1 Prepare an Arts and Culture Strategy to identify cultural infrastructure needs including spaces to nurture and support creative activity – **short term**
- 6.2 Undertake a Community Facilities Study to identify social infrastructure planning and delivery priorities – **medium term**
- 6.3 Review Council's S7.12 Contributions Plan to support Council's provision of local infrastructure - **short term**
- 6.4 Review land use classification of Special Purpose zoned land – **short term**
- 6.5 Investigate innovative developer contributions schemes to deliver community infrastructure – **ongoing**
- 6.6 Partner with the State Government and community service providers to ensure that adequate social services are available to meet the needs of future residents and workers - **ongoing**

Alignment with the
Eastern City District Plan:

Planning Priority E3.

Providing services and social infrastructure to meet people's changing needs

Social infrastructure



46

schools

4

hospitals

27,900
(33% increase)

school age
population
(2036)

Planning Priority 7:

Provide greater access and opportunities for walking and cycling

Council values the overall health and wellbeing of our community, and seeks to provide an environment that enables an active lifestyle. High quality walking and cycling environments greatly improve the amenity and function of public spaces.

Active lifestyles provide many social, cultural and health benefits. Active transport, including walking and cycling, assists in the prevention of chronic lifestyle diseases like obesity and type 2 diabetes. Street connectivity improves access to open spaces and opportunities for recreational physical activity.

Improving liveability in urban environments necessitates planning for a mix of high quality places that engage and connect people and communities. Co-locating activities and social infrastructure in mixed use areas is a more efficient use of land and enhances the viability of, and access to, great places, centres and public transport.

One of the priorities of the Housing Strategy is to focus growth in and around town and strategic centres close to jobs, transport and services. This will ensure new housing is in close proximity to destinations, an essential component of walkability. In addition, Council's programs of town centre reviews, including the

Kensington and Kingsford Town Centre Strategy and the Randwick Junction Town Centre Strategy provides for mixed land use, increased street connectivity and improved pedestrian amenity and aesthetics.

Council will support and further develop walking and cycling as viable travel modes. Improving active travel connections to town centres, beaches, regional parks and public transport hubs will help achieve this. To improve accessibility to key centres we will investigate additional footpaths and improve pedestrian amenity in priority areas. The ongoing development of the Coastal Walkway is also an important objective and allows the community to enjoy our unique coastline.

Actions

- 7.1 Prepare an Integrated Transport Strategy – **short term**
- 7.2 Prioritise and provide improved walking and cycling access and facilities in and around town and neighbourhood centres – **ongoing**
- 7.3 Undertake ongoing improvements to the public domain and urban interface around town and neighbourhood centres – **ongoing**



Alignment with the Eastern City District Plan:

Planning Priority E3.

Providing services and social infrastructure to meet people's changing needs

Planning Priority E4.

Fostering healthy, creative, culturally rich and socially connected communities

Planning Priority E10.

Delivering integrated land use and transport planning and a 30-minute city

Walking and cycling



8.4%

Residents who walk or cycle to work

Productivity

Productivity is about ensuring the ongoing economic viability of our centres and employment areas. The Randwick Local Government Area is located within the Eastern Economic Corridor (which stretches from Macquarie Park to Sydney Airport and Port Botany) and this presents opportunities to grow job numbers, particularly with regard to the health and education, research and innovation sectors.

Long term transport improvements will be an opportunity for Randwick City to develop its role within the Eastern Economic Corridor. Council will focus on providing additional employment floor space that is responsive to the evolving needs of an agile workforce, encouraging the agglomeration of firms and promoting collaborative workspaces. Through an Economic Development Study which commenced preparation in 2019, Council will develop city-wide and centre-specific strategic directions.

The Randwick Health and Education Precinct Collaboration Area represents a major opportunity for growth and employment and Council will continue to collaborate with state agencies, community groups and landowners and industry to support and promote the Strategic Centre. Additionally the Eastgardens-Maroubra Junction Strategic Centre has been identified as having potential for future growth and Council will seek to ensure that the provision of employment opportunities reflects the projected growth.

The Greater Sydney Commission has identified the need to preserve industrial areas which present important employment lands, and Council will seek to ensure our industrial lands are protected in order to safeguard future employment. Actions will be developed as part of the Economic Development Study.

Council has recently undertaken broad consultation regarding the night time economy and is finalising a study to provide a framework to support and enhance Randwick's night time economy over the next 10 years. This work will inform future directions on the night time economy for inclusion in the Economic Development Strategy. Additional opportunities lie in building Randwick City as a destination for the visitor economy, particularly nature-based tourism.



Planning Priority 8:

Plan for and support strong connections to support a 30 minute city

Randwick City's proximity to the Port, Airport and Sydney CBD provides a unique strategic opportunity to improve access to jobs, education, culture and trade. Strengthening transport connections to, from and within our LGA will be a high priority.

The concept of a 30-minute city, which is a long-term aspiration for Sydney identified in A Metropolis of Three Cities and the Eastern City District Plan, requires the integration of land use and transport planning to achieve a city where residents live within 30 minutes of their jobs, education and health facilities, services and places of interest. The 30-minute city can be achieved through increased access to public transport and improvements to walking and cycling infrastructure to facilitate increased active transport trips.

Our planning approach recognises that a concentration and integration of land uses together with efficient transport provision has significant benefits - environmental, social and economic, and supports the idea of a 30-minute city.

The Future Transport Strategy 2056 identifies 'City Shaping' and 'City Serving' transport projects for Randwick City, as outlined in the Eastern City District Plan. They include:

- Mass transit/train link investigation from the Sydney CBD to Malabar via Randwick and Eastgardens-Maroubra Junction
- Light rail investigation from Kingsford to Maroubra Junction.



- East-west rapid bus links from Randwick to Sydney University and to the Bays Precinct
- North-south rapid bus link between Green Square and La Perouse via Eastgardens.

These key investigations are planned over the next 10 years and have the potential to significantly transform the way we move in and around the City, and how we plan for growth. These key investigations have the potential to grow many of Randwick City's strategic and local centres and reduce the need for people to travel long distances to access jobs and local services.

Well-connected, high capacity public transport will increase productivity in Randwick City by creating an environment where businesses can grow and attract talent and skills. High quality transport reduces the time people spend travelling and increases access to jobs and services for residents. Similarly, liveability and sustainability outcomes are achieved because the need for long commutes is reduced, spreading transport demand and reducing emissions through a reduction in single-trips and an increase in active transport.

Actions

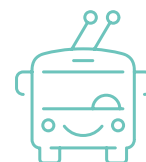
8.1 Prepare an Integrated Transport Strategy – **short term**

Alignment with the Eastern City District Plan:

Planning Priority E10.

Delivering integrated land use and transport planning and a 30-minute city

30 minute city



43%

Residents who drive to work

59.8%

UNSW staff and students who travel by public transport

Map 5: Randwick City Transport Map



- | | | | | | |
|--|-----------------------|--|--|--|-------------------|
| | Strategic Centres | | Light Rail Investigation (10-20 year) | | Existing Cycleway |
| | Town Centres | | Mass Transit Investigation (10-20 year) | | Coastal Walkway |
| | Neighbourhood Centres | | City Serving Transport Corridor Investigation (10-20 year) | | City Boulevard |
| | Major Roads | | Planned Cycleway | | Green Space |
| | Light Rail | | | | |

Planning Priority 9:

Focus economic development, innovation and job creation in our strategic centres

Strategic centres identified in the Eastern City District Plan are important because of their size, diversity of activities, connections to public transport and presence of major institutional activities such as health and education facilities and industry. Well-planned strategic centres stimulate economic activity and innovation through the co-location of activities, provide jobs closer to where people live and use infrastructure more efficiently.

Randwick Strategic Centre

The Randwick Strategic Centre is defined in A Metropolis of Three Cities as a health and education precinct and also as a collaboration area, where a place-based and multi-stakeholder approach is undertaken to solve complex urban issues. The Randwick Collaboration Area contains the cluster of the University of NSW, Randwick Hospitals Campus and the surrounding town centres of Kensington to Kingsford, Randwick Junction and the Spot.

Randwick City has significant locational advantages that can reinforce the Randwick Health and Education precinct as a leader in innovation and a world-class centre for health and education research.

Randwick City's lifestyle offerings and quality of place is a magnet for talented people. The existing cluster of businesses in the Strategic centre provides an anchor for future growth in innovation and research that link with the health and education institutions.

In 2018, the Greater Sydney Commission in conjunction with the core stakeholders of the precinct, being University of New South Wales, NSW Health Infrastructure, Australian Turf Club, Randwick City

Council and other stakeholders prepared a Place Strategy for the area. This LSPS contains a Structure Plan for the Randwick Strategic Centre.

Opportunities for growth and strengthening the Randwick Collaboration Area include:

- Providing an adequate supply affordable housing to retain key workers
- Advocating for efficient and frequent transport modes including mass transit and improved bus services
- Ensuring adequate floor space capacity to accommodate institutional, business and commercial activities and ancillary health uses
- Promote and encourage a more walkable and accessible environment within the Randwick Strategic Centre
- Ensuring the land use zoning facilitates innovation in health and education and reflects the recent expansion of the Hospitals Campus
- Providing a public domain that connects within the precinct and into the community



Alignment with the Eastern City District Plan:

Planning Priority E8.

Growing and investing in health and education precincts and the Innovation Corridor

Planning Priority E11.

Growing investment, business opportunities and jobs in strategic centres

Strategic centres



32,000-35,500
(40-55% increase)

Jobs, Randwick Strategic Centre
(2036)

8,000-9,000
(16-30% increase)

Jobs, Eastgardens-Maroubra Junction Strategic Centre
(2036)

13,583

People employed in health care and social assistance
(2017/18)

11,872

People employed in education and training
(2017/18)

Eastgardens Maroubra Junction Strategic Centre

The Eastgardens-Maroubra Junction Strategic Centre is a newly identified strategic centre in the District Plan straddling both Randwick and Bayside LGAs. Maroubra Junction town centre has a strong local population serving role offering retail, health and community services. Eastgardens is an area undergoing change through the redevelopment of the British American Tobacco Factory site and Maroubra Road is the key link between the two centres.

Investigation of the current and potential future economic and social roles of the combined centre, and implications for land use and transport planning is required. Key challenges and opportunities for planning for the Eastgardens-Maroubra Junction Strategic Centre include:

- Identifying a cohesive economic role that unifies Eastgardens and Maroubra Junction as a stand-alone centre given these centres currently operate independently with contrasting place qualities, mix of uses and roles within the local community
- Ensuring adequate transport connectivity to facilitate the efficient movement of workers and residents in this emerging centre.
- Planning for growth in an environment of uncertainty with respect to State level commitments to transport infrastructure funding, provision and delivery timeframes.
- Balancing the different objectives and priorities that Bayside and Randwick City may have for the new centre
- Identifying place characteristics along the corridor as a basis for determining appropriate urban design responses, liveability outcomes, public domain improvements and respecting the relationship of new development to existing development including interface with lower scale residential and other uses; and
- Protecting and enhancing significant spaces and strengthening green infrastructure and sustainability in the centre.

Transport infrastructure provision into and within this Centre is critical to its future economic development

potential, productivity, functionality and sustainability. The State Government's commitment to investigate future transit connections (long term i.e. 10 years) including a light rail extension to Maroubra Junction and mass transit/train link to South East will be a key consideration in the strategic review of the Eastgardens – Maroubra Junction strategic centre.

Actions

- 9.1 Deliver key priorities from the Randwick Collaboration Area Place Strategy and Structure Plan – **ongoing**
 - 9.2 Review the land use zoning of the Randwick Health and Education Strategic Centre- **short term**
 - 9.3 Investigate an area specific contributions plan to fund local infrastructure and public domain improvements within the Collaboration Area. – **short term**
 - 9.4 Undertake a comprehensive study of the Eastgardens-Maroubra Junction Strategic Centre – **short/medium term**
 - 9.5 Partner with Bayside Council in the future strategic planning of the Eastgardens- Maroubra Junction Strategic Centre – **short/medium term**
-



Planning Priority 10:

Support the long-term economic viability of our town and neighbourhood centres

Randwick City's network of neighbourhood and town centres are an essential part of our City's functioning, each with its own distinct place qualities, mix of businesses and service offerings. In recent decades, our town and neighbourhood centres have developed to include a mix of housing, retail and commercial uses and services, together with leisure opportunities. Council supports local economic development by encouraging a mix of uses and activities in our town and neighbourhood centres.

In 2016, Council commenced a comprehensive planning review of the Kingsford and Kensington town centres, initiating the award winning K2K International Urban Design Competition. The subsequent Planning Strategy and Planning Proposal, referred to as K2K, recognise that achieving the best outcomes for the two town centres requires an innovative and collaborative approach that integrates infrastructure delivery (Sydney Light rail) with long term social, economic and environmental initiatives.

Council's placed-based approach with expert input and community engagement focusses on achieving a high quality public domain, strengthening the identity, history and local character and supporting the economic growth and development of these centres. The K2K Planning Strategy incorporates a range of actions relating to strengthening local retailing and business services, improving the night time economy, providing innovative spaces for start-ups and creatives enterprises, leveraging the proximity to UNSW and Randwick health campus, further activating street frontages and protecting future employment floor space. The K2K Planning Strategy won a Planning Institute of Australia Award and a Greater Sydney Commission Award in 2017.

The Randwick Economic Development Study, under preparation in 2019, examines the role, function and character of our local and neighbourhood centres, having regard to opportunities for growth in housing, jobs and specific non-

residential floor space needs. The Study identifies opportunities to reinforce the important role of our centres in terms of local employment opportunities and service provision, and as places to meet, shop and socialise.

Actions

- 10.1 Finalise the Economic Development Study and prepare an updated Randwick City Economic Development Strategy – **short term**
 - 10.2 Prepare a Local Centre Study to identify the current and future role of our centres, and opportunities to respond to the growing housing and employment demand – **medium term**
 - 10.3 Finalise and implement the K2K Planning Proposal and associated planning controls, plans and guidelines – **short term**
 - 10.4 Finalise and exhibit the Randwick Junction Planning Strategy and incorporate key findings in the review of the LEP 2012 - **short term**
-



Alignment with the
Eastern City District Plan:

Planning Priority E6.
Creating and renewing
great places and local
centres, and respecting the
District's heritage

Planning Priority 11:

Develop a diverse, thriving and inclusive night time economy

The night time economy refers to the mix of business, leisure, social and cultural activities and experiences that take place after 6pm. These include food, drinking and entertainment focused core activities such as restaurants/cafes, pubs, bars, theatre, festivals, markets and live music. The night time economy also consists of non-core activities such as transport, retail, service industries, educational establishments and libraries.

A thriving night time economy offers substantial socio-economic benefits, from boosting economic development and job creation, to contributing to social and cultural capital, fostering community wellbeing and resilience, and enhancing place making potential of urban areas. In recognition of these benefits, Council is developing a holistic framework for cultivating and diversifying our City's night time economy centring on widespread community participation, strengthening local businesses and the creative sectors, and improving our centres so they are more night friendly.

In 2019, Council is preparing a Night Time Economy Study to address present day challenges associated with a night time economy that lacks diversity and

geographic spread, with the perception that there is little else to do after dark besides drinking and dining. The study proposes several initiatives to promote a diverse offer of night time activities and experiences that cater to all sectors of our community regardless of their age, cultural background, gender or ability. It aims to support a dynamic night time economy that contributes to liveability and activation of Randwick City's business centres, while meeting the needs and expectations of local businesses and the aspirations of the broader community.

The Night Time Economy Study identifies a range of strategies, including planning and regulatory changes to be implemented via amendments to the LEP, DCP and other initiatives. Key directions on growing and enhancing our night time economy will also be included in the Economic Development Strategy for Randwick City, to be prepared in 2020.

Actions

- 11.1** Prepare an Economic Development Strategy incorporating the outcomes of the Night Time Economy Study – **short term**

Alignment with the
Eastern City District Plan:

Planning Priority E4.

Fostering healthy, creative, culturally rich and socially connected communities

Planning Priority E13.

Supporting growth of targeted industry sectors



Planning Priority 12:

Manage and enhance the tourism and visitor economy

Randwick City has a diverse tourism and visitor economy with people visiting our City for leisure and recreation, work, business, education and health purposes. Popular tourist destinations include our iconic beaches of Coogee and Maroubra, the famous Eastern-Beaches coastal walk connecting Bondi to Maroubra beaches, our diverse recreational, leisure and sporting assets, as well as extensive open space and national parks. The Randwick Strategic Centre's medical and education services also attract substantial number short and long stay visitors to our City.

The tourism and visitor economy offers several opportunities and challenges for Council. On one hand the visitor and tourism economy provides substantial economic benefits, supporting local businesses, and creating jobs. Conversely, tourism and visitation can create challenges such as pressure on local amenity, the environment, infrastructure and resources.

The proliferation of the short term rental accommodation industry, for example AirBnB, also has impacts on the availability of rental accommodation in high-amenity areas, particularly on the coast.

Randwick City is committed to managing tourism and visitation in our City sustainably, balancing protection and enhancement of our environment and cultural assets and improving social and economic outcomes for our residents and local businesses. Accordingly, a Visitor Management Study will be prepared to provide the framework for the effective management of tourism.

The Study will require reliable, up-to-date, and detailed information regarding our visitors and focus on the diverse sectors that contribute to the tourism economy in Randwick City. It will identify opportunities for supporting and enhancing tourism as an important economic driver for the local economy, as well as sustainable approaches for protecting our local environment and the well-being of our residents.

Council's Visitor Management Study will complement the Economic Development Strategy being prepared in 2019/2020.

Actions

- 12.1** Undertake a Visitor Management Study as part of an Economic Development Strategy – **short/medium term**



Alignment with the
Eastern City District Plan:

Planning Priority E13.
Supporting growth of
targeted industry sectors

Tourism and visitor economy



5.7m

international visitor
nights (2017/18)

614,000

domestic
visitor nights
(2017/18)

\$495m

sales
(2017/18)

\$235m

total value added
(2017/18)

Planning Priority 13:

Recognise the importance of industrial and urban service lands

Port Botany is a deep sea port located in Botany Bay that straddles both Randwick City and Bayside local government areas. It is home to Australia's largest container facility and specialises in manufactured products and bulk liquid imports including petroleum and natural gas.

The Port, identified as a trade gateway, is vital to Greater Sydney's economy, and the surrounding industrial land is vital to supporting the growth of the Port and airport. The industrial zoned land surrounding the port provides for both industrial, manufacturing and warehousing uses, as well as for urban services, which include car repair, equipment hire and waste management.

Due to the ongoing rise of online retailing, the industrial lands are of increasing value for distribution and logistics uses. As innovation in manufacturing and other emerging technologies arise, the use of these lands becomes more valuable for advanced manufacturing development. As identified in the District Plan, Council will take a 'retain and manage' approach to the industrial zoned land in and near the Port Botany Precinct.

The operation and management of the Port Botany precinct is regulated by the Three Ports SEPP. The rest of the industrial and urban services land in Randwick City is protected from encroachment of other uses through the IN2 Light Industrial and SP2 Infrastructure zones.

The interface of the Port Botany precinct with residential land uses presents challenges associated with the operations of the Port and its impact on the amenity of neighbouring residential areas. Council will investigate ways to manage these conflicts through the planning system. For example, rezoning peripheral lands in the Port Botany area from IN1 heavy Industrial to IN2 Light Industrial would provide a buffer between heavy port uses and neighbouring residential lands.

Actions

- 13.1 Advocate for rezoning of peripheral lands in the Port Botany area to IN2 Light Industrial zone – **short term**
- 13.2 Review LEP 2012 to provide for creative and emerging industries in the IN2 Light Industrial zone – **short term**



Alignment with the Eastern City District Plan:

Planning Priority E9.
Growing international trade gateways

Planning Priority E12.
Retaining and managing industrial and urban services land

Industrial lands



204

hectares of industrial land

\$751m

Transport, postal and warehousing sector total value added (2017/18)

\$118m

Manufacturing sector total value added (2017/18)

Sustainability

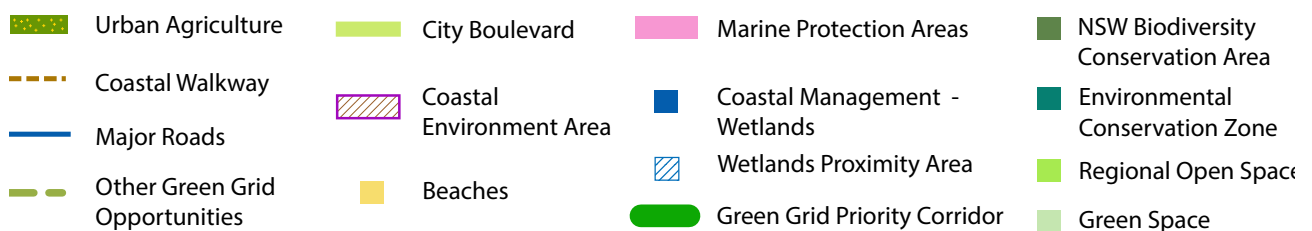
Sustainability in planning focuses on using, conserving and enhancing the community's resources so that ecological processes, on which life depends, are maintained, and the total quality of life, now and in the future, can be increased.

There is an urgent need to address our changing climate, with Council having publicly acknowledged that we are in a state of climate emergency that requires urgent action by all levels of government. Council has made a commitment to examine how council plans, policies and works programs can address the climate emergency, and ensure this is embedded into future council strategic plans including setting a target of net zero carbon emissions by 2030.

On a local scale Council has a focus on ensuring our resources and natural environment are preserved and managed responsibly for the enjoyment of future generations. This includes providing high quality open space for our community, increasing tree canopy cover promoting linkages in the green grid, protecting areas of bushland and biodiversity and managing our water and waste.



Map 6: Randwick City environmental assets



Planning Priority 14:

Provide high quality open space and recreational facilities

Randwick City offers residents and visitors an array of parks and open spaces both in size (pocket parks through to regional parks) and in diversity (from bushland reserves to coastal parks to neighbourhood parks with playgrounds and district parks with sporting fields). Our City also has vast areas of national park (Kamay Botany Bay National Park and Malabar Headland), and private recreation areas, primarily golf and bowling clubs and part of Malabar Headland, which is used as a rifle range.

There are also small but important areas of environmentally sensitive land across our City with the largest parcel being Randwick Environment Park. The coastal reserves and Coastal Walkway provide high quality passive recreation opportunities for residents and visitors, while pocket parks and neighbourhood parks offer opportunities for local communities to engage in a range of activities.

The amount of land dedicated to open space, parkland and sporting and recreation facilities in Randwick City is well above that of comparable LGAs across inner Metropolitan Sydney. This is placing pressure on the utilisation of Council's open space and recreational assets, and on Council's resources to maintain these to an appropriate standard to meet demand. Expenditure on our open space and recreational assets is well above that of comparable local government areas across inner metropolitan Sydney.

Growth in Randwick City's population, as well as across the District will add

pressure upon our existing open space and recreational assets, as well as increase demand for additional provision and access. Planning for open space and recreation facility provision will also need to account for demographic changes and the specific needs of older people, children and families.

To address these issues, in 2020 Council is preparing a Recreation Needs Study to provide the strategic framework for effective recreation, open space, infrastructure and financial planning over the next ten years. The Study will identify existing gaps and future demand for open space and recreation provision, assess capacity of existing sports and recreational facilities, and provide recommendations for future planning, provision, development and management of public open space and recreation facilities located within our City. The study will be important in determining the type, extent and quality of open space and recreational facilities required to meet the diverse needs of our growing and changing community.

Actions

- 14.1 Prepare a new Recreation Needs Study and Open Space Strategy – **short term**
- 14.2 Continue to upgrade and extend the coastal walkway to allow residents and visitors to experience the whole eastern coastal environment – **ongoing**



Alignment with the Eastern City District Plan:

Planning Priority E18.

Delivering high quality open space

Recreational facilities



10

beaches

8

ocean pools

13

coastal reserves

2

skate parks

500,000

visitors per year to Des Renford Leisure centre

Planning Priority 15:

Implement the Green Grid

Government Architects NSW (GANSW) has identified a network of high-quality green space that connects town centres, public transport hubs, and major residential areas known as the Green Grid. The Green Grid promotes sustainable development while maximising quality of life and wellbeing.

The Eastern City District Plan supports the Green Grid, which covers the centre of the Sydney metropolitan area including the CBD, the Inner west and the eastern suburbs of Sydney.

The Green Grid seeks to:

- Promote and improve the pedestrian environment to increase the enjoyment of travelling on foot and by bike
- Protect priority green corridors and create a network of walking trails, cycle paths and open spaces along the river and creek corridors.
- Enhance connectivity and legibility of recreational trails, particularly in and around high density precincts

These goals are consistent with the City Plan outcome to deliver a network of safe and convenient walking paths and cycle ways linking major land uses and recreation opportunities.

The Government Architect has identified priority Green Grid connections within Randwick City and the Eastern District. Anzac Parade is a priority connection, as is the Coastal Walkway and connections between our coast, town centres and regional parks.

Actions

- 15.1** Prepare an Integrated Transport Strategy to prioritise Green Grid walking and cycling connections, including the coastal walkway – **short term**
-

Alignment with the Eastern City District Plan:

Planning Priority E17.

Increasing urban tree canopy cover and delivering Green Grid connections



Planning Priority 16:

Increase tree canopy cover



Randwick City's tree canopy cover comprises the network of vegetated systems under public and private ownership including trees, vegetation and the soil and water that support these. Our tree canopy contributes to the environmental quality, liveability and amenity of the local area and is highly valued by our community.

Randwick City recognises the socio-economic and environmental benefits of increasing the amount of tree cover in our urban area. These include:

- Reducing the urban heat island effect
- Increasing social and health well being
- Improving biodiversity and habitat
- Reducing pollution and energy consumption
- Facilitating land stabilisation and erosion reduction; and
- Reducing storm water run-off including flooding.

The NSW Government has set a target of 40% for increasing tree canopy cover

across Greater Sydney by 2030. Sydney's current tree canopy currently stands at 16%, whereas Randwick City has an average tree canopy cover of 17.2%. Randwick City's existing tree cover marks an increase of 3% since the last analysis was undertaken of aerial imagery in 2009.

To align with the NSW Government target, Council has endorsed a tree canopy target of a 50% increase in total tree canopy coverage by 2030 from the current 2018 baseline.

In 2020, Council will prepare an Environmental Strategy to set out the framework for protecting our existing tree canopy and prioritising areas for tree canopy enhancement in the local area. It will document existing canopy cover levels and identifies actions and programs for increasing canopy cover in targeted low canopy areas.

Actions

16.1 Prepare an Environmental Strategy – short term

Alignment with the Eastern City District Plan:

Planning Priority E17.

Increasing urban tree canopy cover and delivering Green Grid connections

Trees



3%↑

tree canopy cover
(since 2009)

250

Street trees
planted per year
(2016/17)

1000+

Trees given
away each year
(2016/17)

Planning Priority 17:

Protect areas of bushland and biodiversity



Randwick City provides refuge for more than 90 threatened species and five ecological communities and subsequently has an important role to play in the preservation of these species for future generations.

Council in conjunction with other councils from the Southern Sydney Regional Organisation of Councils (SSROC) region and the Sydney Coastal Councils Group (SCCG) in 2016 prepared a connected corridors habitat corridor map to create a regional response to biodiversity conservation in a changing climate.

This mapping layer is updated by councils annually and is publicly available on the Greater Sydney Local Land Services website.

The NSW Government through the Eastern City District Plan has set objectives

to protect and enhance bushland and biodiversity.

In 2020, Council will prepare an Environmental Strategy which will set out the framework for the prioritisation of initiatives to protect and promote urban biodiversity in Randwick City.

These initiatives may include improving the condition of core habitat areas within Randwick LGA, improving habitat corridor linkages and connecting residents to nature through educational programs and activities.

Actions

17.1 Prepare an Environmental Strategy – short term

Alignment with the
Eastern City District Plan:

Planning Priority E15.
Protecting and enhancing
bushland and biodiversity

Biodiversity



240ha

Remnant
bushland

517

Species of
native plants

312+

Species of
native animals

Planning Priority 18:

Reduce carbon emissions and manage waste efficiently

Randwick City has committed to an in-principle objective of achieving net-zero greenhouse gas emissions by 2030. This is proposed to be met by minimising energy use from Council facilities, installing renewable energy and offsetting remaining carbon through accredited offset providers.

Council's Low Carbon Future Plan (2015) developed in conjunction with Waverley and Woollahra Councils identifies the most cost effective and feasible opportunities for reducing greenhouse gas emissions across the Eastern Suburbs. The Plan contains strategies and recommended actions and provide an evidence-based approach for the three Councils to set a greenhouse gas reduction target for the region's future.

New buildings have a crucial role to play in reducing cities' carbon emissions and ensuring a sustainable future. Business-as-usual design results in emissions-intensive buildings, whereas smart and efficient design can deliver net zero emissions buildings. Council also has a role in encouraging precinct-wide opportunities for innovation in waste management, waste and water provision.

In 2017, Council prepared a Waste Management Strategy to provide a comprehensive long-term plan and roadmap to reduce waste generation, increase resource recovery and boost landfill diversion in a cost-effective manner by 2030. The Strategy contains a priority to encourage the use of efficient compaction systems and innovative collection system.

An Environmental Strategy, to be prepared in 2019/2020, will establish the framework for the prioritisation of initiatives to reduce greenhouse gas emissions. Possible initiatives include encouraging the uptake of renewable energy and advocating for low carbon residential flat buildings through increases and incentives in BASIX.

Actions

- 18.1 Prepare an Environmental Strategy – **short term**
- 18.2 Implement the Waste Management Strategy – **ongoing**



Alignment with the Eastern City District Plan:

Planning Priority E19.

Reducing carbon emissions and managing energy, water and waste effectively

Planning Priority E20.

Adapting to the impacts of urban and natural hazards and climate change

Carbon



↓20+%

Reduction in Council CHG emissions since 13/14FY

12

Solar power systems on Council facilities

200Kw

Solar power produced by Council systems

6,583

Homes with solar power 17/18FY
Resilient Sydney

56%

landfill diversion rate

Planning Priority 19:

Better manage our water and coastal environments

Water quality at our beaches and water conservation have been identified as issues that are very important to the Randwick community and were rated as the top two most important in a recent community survey carried out over December January 2018/2019.

The NSW Government through the regional and district plan has set objectives to protect and improve the health and enjoyment of waterways, which for Randwick includes the open coast and Botany Bay foreshore areas.

Existing surface permeability levels within the Local Government area are at 46.8% (Vision 2020/20, 2016). Randwick's sandy soil provides an opportunity to manage stormwater through aquifer recharge and reduce pressures on stormwater systems which flow directly to our beaches, affecting beach water quality.

Council's Environmental Strategy will set out the framework to minimise the impact of urban stormwater on our coast and beaches, increase the permeability of our city to divert more water away

from our stormwater systems. Diverting rainwater will minimise the impacts of urban stormwater on receiving waters including Randwick's marine environment and beaches. Diverting rainwater also provides an opportunity to reduce reliance on potable water resources.

This priority also responds to the Government's direction to adapt to the impacts of natural hazards and climate change, as flooding and coastal erosion are Randwick's top two risks that have been identified from predicted climate change impacts for Randwick and will be addressed through an Eastern Beaches Coastal management Plan, being prepared in 2019/2020.

Actions

- 19.1 Prepare an Environmental Strategy – **short term**
- 19.2 Collaborate with Waverley and Woollahra Councils to prepare an Eastern Beaches Coastal Management Plan – **short term**



Alignment with the Eastern City District Plan:

Planning Priority E14.

Protecting and improving the health and enjoyment of Sydney Harbour and the District's waterways

Planning Priority E19.

Reducing carbon emissions and managing energy, water and waste effectively

Planning Priority E20.

Adapting to the impacts of urban and natural hazards and climate change

Water



18

Water recycling systems

450ML

Recycled water

35

Gross pollutant traps

Infrastructure and Collaboration

Randwick City is constantly growing and changing and with this comes the changing needs of residents and increased demand for infrastructure.

This includes transport networks, public areas, health and education facilities and community services. Council will collaborate with surrounding councils, government agencies, private industry and the community at large to ensure infrastructure is delivered in a timely and strategic manner, with particular focus being placed on the Randwick Health and Education Precinct and the Eastgardens-Maroubra Junction Strategic Centre.

The South East Light Rail represents an important addition to the existing infrastructure network within the Randwick area and this has provided for unique opportunities for planning and development within the LGA. Council will seek to optimise the existing transport infrastructure through improving the public realm surrounding key sites including bus stops and stations and by ensuring planned growth aligns with the existing services. Further growth of the network with the potential future expansion of Sydney Metro West to the southeast represents a significant opportunity for the Randwick area and Council will work with the NSW Government and other stakeholders to ensure any future infrastructure projects respect the current and future character of the area and benefit the local economy.

In the Eastern City District Plan, the Greater Sydney Commission has identified the Randwick Health and Education Precinct as an area of collaboration and this will serve to direct the way council makes decisions regarding the area going forward. Council will continue to collaborate with state agencies, community groups, landowners and private sector parties to promote a new way of delivering planning outcomes that support growth and change.



Planning Priority 20:

Develop an integrated approach to more sustainable transport

Like Greater Sydney, Randwick City residents have a high reliance on private motor vehicles, and parts of Randwick City suffer from high congestion levels. Research has shown that increasing road space induces greater demand for road space, which means that building or widening roads does not ease congestion in the medium-long term.

Congestion increases time spent travelling, which effects not only our residents' lives, but also has an economic cost and an impact on carbon emissions and air pollution levels.

Reducing car reliance is intrinsically linked with providing viable transport alternatives, including an improved public transport network and walking and cycling connections, as outlined in Priorities 7 and 8. Increasing the number and proportion of housing in proximity of jobs, services and public transport, as outlined in Priority 1, also contributes to reducing car reliance.

All space is valuable, particularly in or urban areas, and space used for parking

or roads could have other uses, such as footpath dining and plazas. There is opportunity to re-evaluate parking requirements in Council's development controls and support more space-efficient modes of transport, including car share, bike network and public transport.

Through an Integrated Transport Strategy, we will also assess, manage and support emerging technologies that benefit the community, such as bike share, scooters and similar shared mobility schemes.

Actions

- 20.1 Prepare an Integrated Transport Strategy – **short term**
- 20.2 Investigate emerging technologies to improve access to and management of parking – **short term**
- 20.3 Collaborate with councils, agencies and industry to understand emerging transport modes and technologies – **medium term**

Alignment with the
Eastern City District Plan:

Planning Priority E1.
Planning for a city
supported by infrastructure



Car reliance



74%

Households with
at least 1 car

47%

Residents who
travel by car to
work

28%

Residents who
travel by public
transport to work

Planning Priority 21:

Align planned growth with infrastructure delivery



Council's 7.12 Development Contributions Plan requires the payment of development contributions to help offset the cost associated with the provision, augmentation or extension of public facilities and infrastructure required as a consequence of development. The Plan identifies the types and location of essential infrastructure required to meet the demands of development.

Changes to our planning controls will see additional housing and employment, particularly in our strategic centres and around town and neighbourhood centres. This development will generate demand for new and improved infrastructure to cater to the specific needs of our growing and changing community. As such, there is a need to revise our current development contributions framework to identify the types and locations for the infrastructure required to meet our community's future needs.

Transport infrastructure is essential to supporting the urban renewal of key redevelopment sites, particularly in the southern part of the LGA where the only public transport is buses, and travel times to the CBD are greater than in the north. As outlined in the draft Housing Strategy, any changes to planning controls on large

sites will require a Stage Government commitment to improved transport infrastructure in the form of City Serving or City Shaping infrastructure.

In addition, Council will work with the State Government to identify opportunities to plan and fund regional infrastructure required to prepare for planned population growth, such as schools and recreation facilities.

Other types of funding mechanisms can be explored which leverages from infrastructure investment and in urban areas undergoing change such as town centre renewal. Council has proposed an innovative funding mechanism to deliver community infrastructure for the Kensington to Kingsford town centres and will explore the application of this contributions method in other areas.

Actions

21.1 Investigate innovative developer contributions schemes to deliver community infrastructure – **short term**

21.2 Review Council's S7.12 Contributions Plan to support Council's provision of local infrastructure – **short term**

Alignment with the
Eastern City District Plan:

Planning Priority E1.
Planning for a city
supported by infrastructure

Planning Priority 22:

A collaborative approach to guide and manage future growth in Randwick City

A collaborative approach is critical to deliver integrated land use, transport and infrastructure planning, to meet the needs of a growing and changing community. Working with government agencies, infrastructure providers, neighbouring councils and the community is essential to identify requirements for, and roadblocks to, the future growth of Randwick City.

Council has a number of working relationships with key stakeholders across service and infrastructure planning and delivery. Some of these include: working with Transport for NSW and the City of Sydney in the delivery of the CBD to South East light rail project; a joint venture project with a community housing provider for the construction of an affordable housing development; research partnerships with the University of New South Wales in trialling smart parking technology; and working with the key stakeholders of the Randwick Collaboration Area in delivering the Randwick Place Strategy.

For issues which have regional impact such as coastal management, city

resilience and cycle networks, Council is collaborating with both Woollahra and Waverley Councils and other stakeholders to prepare and respond to these issues. Council will continue to be at the forefront of engagement with the community, key stakeholders and government agencies, to future proof the City's needs by 2040.

Actions

- 22.1 Work with the key stakeholders of the Randwick Collaboration Area to deliver the Randwick Collaboration Area Place Strategy – **ongoing**
 - 22.2 Work with Waverley and Woollahra Councils to prepare a regional approach to affordable housing, coastal management, active transport and city resilience – **ongoing**
 - 22.3 Advocate for improved State Government infrastructure to support future growth – **short term**
-

Alignment with the Eastern City District Plan:

Planning Priority E1.
Planning for a city supported by infrastructure

Planning Priority E2.
Working through collaboration



Implementation Plan

The LSPS will be implemented through the following Action and Monitoring Plan. Each action has a time period allocated for the implementation, and the LSPS will be reviewed in its entirety every 7 years.

The time periods referred to in the table below are as follows:

- Short term: 1-2 years
- Medium term: 3-5 years
- Ongoing: 1-10 years

Planning Priorities	Actions	Timing
Liveability		
1. Provide diverse housing options close to employment, services and facilities.	1.1 Finalise the Housing Strategy	short term
2. Increase the supply of affordable rental housing stock to retain and strengthen our local community.	2.1 Review and update the Randwick Affordable Housing Strategy and Action Plan	short term
	2.2 Prepare affordable rental housing contributions schemes for specific areas as identified in the Housing Strategy	short term
	2.3 Work with Waverley and Woollahra Councils to ensure a regional approach to affordable housing	short term
3. Encourage development that responds to the local character and desired future character of our neighbourhoods	3.1 Prepare and exhibit new local character statements to outline the existing and desired future local character of Randwick City	short term
	3.2 Implement local character development provisions across Randwick City through the appropriate planning framework	short term/ medium term
	3.3 Investigate local character areas that are suitable for a local variation or exclusion from relevant state-wide policies	short term/ medium term
4. Conserve and protect our unique built cultural heritage.	4.1 Undertake a heritage review of Randwick City to identify additional heritage items and HCAs including boundary adjustments where necessary	short term
	4.2 Update the DCP to strengthen heritage conservation provisions for contributory buildings in Heritage Conservation Areas	short term
	4.3 Undertake a heritage study to investigate and protect the significance of Anzac Parade	short term

Planning Priorities	Actions	Timing
Liveability cont.		
5. Safeguard and celebrate our Indigenous culture and heritage.	5.1 Undertake an Aboriginal Cultural Heritage Study and investigate opportunities to interpret and celebrate Aboriginal culture in Randwick City	short term
	5.2 Investigate tourism opportunities and local economic development opportunities for the Aboriginal and Torres Strait community through Council's Economic Development Strategy and Tourism and Visitor Management Study	short/medium term
6. Support the delivery of social infrastructure to meet the needs of our diverse community.	6.1 Prepare an Arts and Culture Strategy to identify cultural infrastructure needs including spaces to nurture and support creative activity	short term
	6.2 Undertake a Community Facilities Study to identify social infrastructure planning and delivery priorities	medium term
	6.3 Review Council's S7.12 Contributions Plan to support Council's provision of local infrastructure	short term
	6.4 Review land use classification of Special Purpose zoned land	short term
	6.5 Investigate innovative developer contributions schemes to deliver community infrastructure	medium/long term
	6.6 Partner with the State Government and community service providers to ensure that adequate social services are available to meet the needs of future residents and workers	ongoing
7. Provide greater access and opportunities for walking and cycling	7.1 Prepare an Integrated Transport Strategy	short term
	7.2 Prioritise and provide improved walking and cycling access and facilities in and around town and neighbourhood centres	ongoing
	7.3 Undertake ongoing improvements to the public domain and urban interface around town and neighbourhood centres	ongoing

Planning Priorities	Actions	Timing
Productivity		
8. Plan for and support strong connections to support a 30 minute city	8.1 Prepare an Integrated Transport Strategy	short term
9. Focus economic development, innovation and jobs growth in strategic centres	9.1 Deliver key priorities from the Randwick Collaboration Area Place Strategy and Structure Plan	ongoing
	9.2 Review the land use zoning of the Randwick Health and Education Strategic Centre	short term
	9.3 Investigate an area specific contributions plan to fund local infrastructure and public domain improvements within the Collaboration Area	medium term
	9.4 Undertake a comprehensive study of the Eastgardens-Maroubra Junction Strategic Centre	short/medium term
	9.5 Partner with Bayside Council in the future strategic planning of the Eastgardens- Maroubra Junction Strategic Centre	short/medium term
10. Support the long term economic viability of our town and neighbourhood centres	10.1 Finalise the Economic Development Study and prepare an updated Randwick City Economic Development Strategy	short term
	10.2 Prepare a Local Centre Study to identify the current and future role of our centres, and opportunities to respond to the growing housing and employment demand	medium term
	10.3 Finalise and implement the K2K Planning Proposal and associated planning controls, plans and guidelines	short term
	10.4 Finalise and exhibit the Randwick Junction Planning Strategy and incorporate key findings in the comprehensive planning proposal for the town centre	short term
11. Develop a diverse, thriving and inclusive night time economy	11.1 Prepare an Economic Development Strategy incorporating the outcomes of the Night Time Economy Study	short term
12. Manage and enhance the tourism and visitor economy	12.1 Undertake a Visitor Management Study as part of an Economic Development Strategy	short/medium term
13. Recognise the importance of industrial and urban service lands	13.1 Advocate for rezoning of peripheral lands in the Port Botany area to IN2 Light Industrial zone	short term
	13.2 Review LEP 2012 to provide for creative and emerging industries in the IN2 Light Industrial Zone	short term

Planning Priorities	Actions	Timing
Sustainability		
14. Provide high quality open space and recreational facilities.	14.1 Prepare a new Recreation Needs Study and Open Space Strategy to address open space and recreation needs to 2040	short term
	14.2 Continue to upgrade and extend the coastal walkway to allow residents and visitors to experience the whole eastern coastal environment	ongoing
15. Implement the Green Grid	15.1 Prepare an Integrated Transport Strategy to prioritise Green Grid walking and cycling connections, including the coastal walkway to prioritise Green Grid walking and cycling connections, including the coastal walkway	short term
16. Increase tree canopy cover	16.1 Prepare an Environmental Strategy	short term
17. Protect areas of bushland and biodiversity emissions by 2030	17.1 Prepare an Environmental Strategy	short term
18. Reduce carbon emissions and manage waste efficiently	18.1 Prepare an Environmental Strategy	short term
	18.2 Implement the Waste Management Strategy	ongoing
19. Better manage our water and coastal environments	19.1 Prepare an Environmental Strategy	short term
	19.2 Collaborate with Waverley and Woollahra Councils to prepare an Eastern Beaches Coastal Management Plan	short term
Infrastructure and Collaboration		
20. Develop an integrated approach to more sustainable transport	20.1 Prepare an Integrated Transport Strategy	short term
	20.2 Investigate emerging technologies to improve access to and management of parking	short term
	20.3 Collaborate with councils, agencies and industry to understand emerging transport modes and technologies	medium term
21. Align planned growth with infrastructure delivery	21.1 Investigate innovative developer contributions schemes to deliver community infrastructure	short term
	21.2 Review Council's S7.12 Contributions Plan to support Council's provision of local infrastructure	short term
22. A collaborative approach to guide and manage future growth in Randwick City	22.1 Work with the key stakeholders of the Randwick Collaboration Area to deliver the Randwick Collaboration Area Place Strategy	ongoing
	22.2 Work with Waverley and Woollahra Councils to prepare a regional approach to affordable housing, coastal management, active transport and city resilience	ongoing
	22.3 Advocate for improved State Government infrastructure to support future growth	short term



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