

2017-18

Draft Budget



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The City's Budget

The Randwick City Council Budget is one part of the Integrated Planning and Reporting Framework that Council operates under. This framework comprises our 20 year 'Randwick City Plan', that guides a four year Delivery Program which produces annually an Operational Plan & Budget.

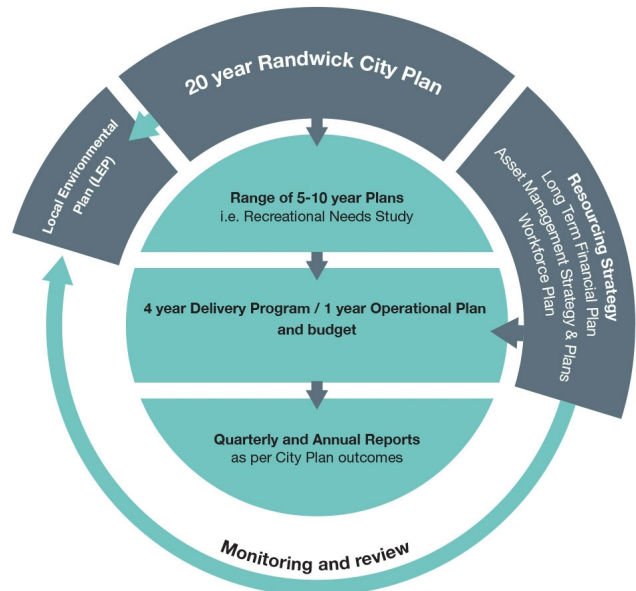
Underpinning our Integrated Planning Framework is our Resourcing Strategy. This comprises our Workforce Plan, Asset Management Strategy and Plans and our Long Term Financial Plan.

The 2017-18 Budget has been developed using the principles of the plans that make up the Resourcing Strategy, in particular the Long Term Financial Plan.

Contained within that Long Term Financial Plan are six main financial objectives of Randwick City Council.

Those six (6) main objectives include:
1) maintaining existing service levels to the community, 2) maintaining a strong cash position including sufficient cash reserves for employee leave entitlements, 3) ensuring Council continues to deliver a balanced annual budget, 4) ensuring Capital expenditure on asset renewals, upgrades and extensions represents 20% of the annual revenue budget, 5) ensure all plans adopted by Council are incorporated into and integrated with the Long Term Financial Plan and 6) that Randwick City Council remains debt free.

Even though the 2017-18 Budget was prepared during a "merger proposal period", the budget has been prepared on a 'business-as-usual' basis.



Annual Blueprint

The adopted budget becomes a blueprint for how and where Randwick City spends its money each year. And also where the money comes from to pay for the services that it provides.

The budget sets out what activities are funded in the financial year and at what level. How much it will spend in operating and capital expenses for parks and gardens, roads, public safety, sports fields, and a wide range of other activities.

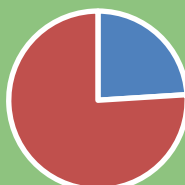
How is the money spent?

Employee Costs 42% - \$62.034m



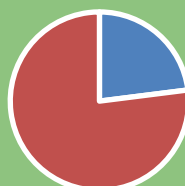
Salaries & Wages, Superannuation, Annual Leave, Long Service Leave, Training and Development, Uniforms, FBT expenses, Workers Compensation.

Materials and Contracts 25% - \$36.665m



Domestic garbage collection contracts, garbage disposal expenses, IT Software and Hardware maintenance, building maintenance contracts, plumbers, electricians.

Net Capital Expenditure 21% - \$31.391m



Major and minor construction contracts for asset renewals and upgrades, planning consultants, plant and fleet purchases, library resources, ICT infrastructure.

Other Expenses 11% - \$15.886m



Insurance premiums, Street lighting, Electricity, Water & Sewerage Charges, Bank Charges, Fire Service Levy, Council Events, Councillor Expenses, Donations, Telephone

Net Savings for Future Years 1% - \$2.084m

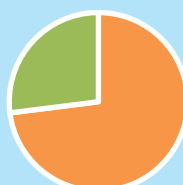


Transferring funds to reserves for plant replacement programs, employees leave entitlements, s94 plan, contaminated site remediation, future capital works projects.

Where does the money come from?

The budget sets out how much revenue is raised through, for example, different kinds of fees and charges, rates and any grants and contributions from the state and federal governments.

Rates & Annual Charges 73% - \$108.227m



Residential rates, business rates, environment levy, domestic waste management charge, stormwater management charge.

User Fees and Charges 12% - \$17.947m



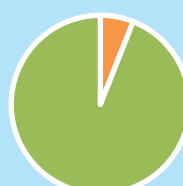
Development applications, regulatory charges, venue hire, learn to swim classes, sportsfield hire.

Investment Interest 1% - \$1.806m



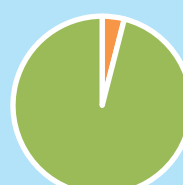
Interest earned on Council's investment portfolio. Interest on overdue annual rates and charges and legal costs recovery.

Other Revenues 6% - \$8.542m



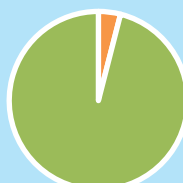
Residential rental income, commercial rental income, parking fines, regulatory fines,

Operating Grants & Contributions 4.5% - \$6.464m



Financial Assistance Grant, library subsidy, community development funding, child care subsidies.

Capital Grants & Contributions 3.5% - \$5.086m



Section 94 Developer Contributions, Roads to Recovery Grant Program. Grants received to fund capital projects.

Where does the money go?

At the start of every Council term the service levels are set for every one of the numerous activities undertaken by Randwick City Council. The budget allocations made each year ensure that these activities are sufficiently funded to achieve the service levels that have been set.

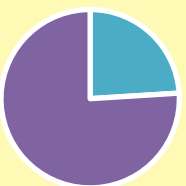
These service standards are judged on a regular basis through the conduct of the Community Satisfaction Survey.

Major Works and Construction - 24%



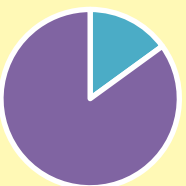
Major and minor construction contracts for asset renewals and upgrades, planning consultants, plant and fleet purchases, library resources, IT purchases.

Waste Management - 22%



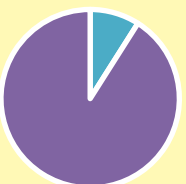
Garbage collection, recycling collection, green waste, scheduled pick ups, on call picks ups, illegal dumping management, waste education programs.

Parks, recreation & culture - 15%



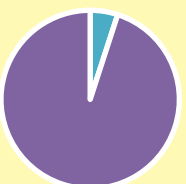
Council cultural events, parks, sportsfields, park equipment and facilities, Des Renford Leisure Centre, Randwick Environment Park and Community Centre.

Library and community services - 9%



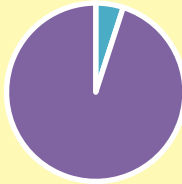
Bowen Library, Margaret Martin Library, Malabar Library, Moverly Children's Centre, Youth & Children's programs, and community partnerships.

Maintain roads, footpaths & drainage - 5%



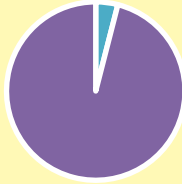
Street cleaning, street sweeping, road pavement repairs, footpath repairs, line marking, drainage clearing, kerb and gutter repairs.

Public safety - 6%



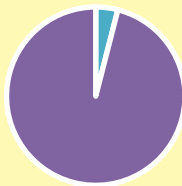
Food inspections, building inspections, building regulation enforcement, rangers, fire safety and protection, environment protection enforcement.

Planning & development - 4%



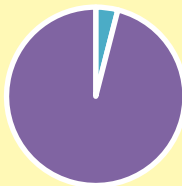
Town planning, development application assessments, strategic planning, local environment planning, development control planning.

Our beaches - 4%



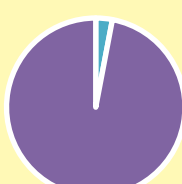
Beach inspectors at Clovelly Beach, Coogee Beach and Maroubra Beaches, beach promenade cleaning and beach cleaning.

State Government charges - 4%



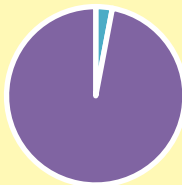
Fire Brigade Levy, State Emergency Services Levy, Street Lighting, Valuation Fees, Department of Planning Levy.

Engineering & traffic - 2%



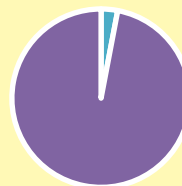
Asset planning, construction design, engineering services, asset management services, floodplain management studies and surveys, asset data collection

Environmental Sustainability - 3%



Sustaining Our City Program, Community education programs, biodiversity programs, climate protection initiatives, bushland remediation and maintenance.

Governance - 2%



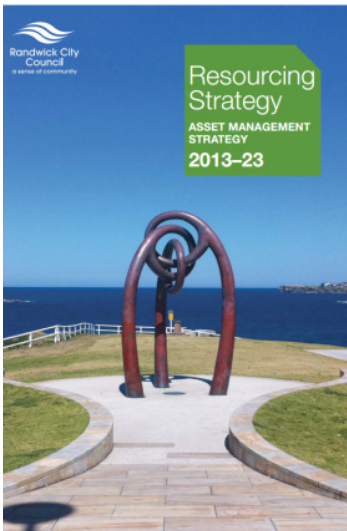
Elections, Councillor fees and expenses, subscriptions to local authority associations, meetings of council and policy making committees, area representation.

Capital Works

The Capital Works Programs are driven by the Randwick City Council Asset Management Strategy. The objective of the Asset Management Strategy is to establish a framework to guide the planning, construction, maintenance and operation of infrastructure essential for Randwick City Council to provide services to the community.

Each year a list of Capital Works is developed with the guidance of the Asset Management Strategy in conjunction with the Asset Management Plans. In the 2017-18 financial year Randwick City Council will be spending \$13.1M on Roads, \$8.5M in Open Spaces, \$5.75M on Buildings and \$1.2M on Drainage.

Asset Management Plans



Council has Asset Management Plans for all of its infrastructure assets including: Road assets (road pavement, kerb & gutter; footpath); stormwater drainage; open space and buildings. It is these plans that provide the list of projects that are scheduled to be undertaken in any particular financial year.

Asset Renewals

Ensuring that Council is spending a sufficient level of funds on Asset Renewals, is one of Council's main financial objectives. Asset renewal is capital expenditure on renewing an existing asset, returning the service potential or the original life of the asset, eg. resurfacing part of a road, renewing a section of a drainage network, or resurfacing an oval. Capital renewal works restore existing service levels and do not add to budget liabilities. Well-planned capital renewal works can reduce operating and maintenance costs by reviewing service levels and the use of automation and more energy efficient equipment.

Major Projects

Heffron Park \$10 million

The implementation of the Heffron Park Plan of Management continues with the redevelopment of the Tennis Precinct included in the 2017-18 budget. These works include construction of tennis courts, handball courts, seating, lighting and landscaping. Also included in the budget is the construction of a tennis clubhouse and amenities building within the precinct.

Council's contribution to the Community and High Performance Centre has also received funding in the 2017-18 budget.

Light Rail Support Plan \$7 million

Council is allocating around \$7 million in the 2017-18 budget to fund its Light Rail Support Plan. This is for works associated with the implementation of the CBD South East Light Rail Project being undertaken by the NSW State Government. Allocations have been made in the Roads and Open Space Capital Works Programs.

Local Roads & Footpath Programs \$4.2 Million

Each year Council funds a local roads rehabilitation program and a footpath construction program. Details of the which roads and footpaths are included in these programs are included in this budget document.

Sustaining Our City Capital Projects \$1.6 Million

Projects include the continuation of the Coastal Walkway in the south of the City. The construction of a stormwater harvesting system at Maroubra Beach. Native Tree Planting and the construction of cycleways across the City.

Stormwater Drainage Program \$1.225 million

The Drainage construction program continues in 2017-18 with a major drainage upgrade at Hannan Street and Boyce Road, Upper Dolphin and Stewart Street.

Capital Works Program Summary

Programs	2017/18 Budget Allocation
Roads Program	13,116,495
Open Space Program	8,307,000
Buildings Program	5,750,000
Drainage Program	1,225,000
Total Infrastructure Capital Works Program	28,398,495

Funding Sources

General Revenue	18,684,000
Environment Levy	1,605,000
Domestic Waste Management Reserve	1,000,000
Stormwater Management Charge	913,000
s94 Contributions	2,800,000
Federal and State Government Grants	2,691,495
Other Revenue	705,000
Total Infrastructure Capital Works Program Funding	28,398,495

Total Capital Expenditure

The Capital Works Programs are the capital expenditure undertaken on Council's public infrastructure. That infrastructure includes roads, footpaths, open space assets, drainage and buildings. Other capital expenditure such as the purchase of library resources, plant and equipment replacements, projects included in the Sustaining Our City Program and new or renewed information communication technology is classified as capital expenditure however is not included in the Capital Works Programs.

Roads Capital Works Program

Project	2017/18 Budget Allocation
Local Road Rehabilitation Program	2,500,000
Footpath Construction Program	1,700,000
Joint Sealing Program	50,000
Concrete Road Repair Program	225,000
Cycling Facilities	200,000
Kerb & Gutter Reconstruction	150,000
Footpath Defects Program	275,000
Retaining Wall Program	200,000
Area Parking Scheme	30,000
Block Grant Program -Regional Roads	246,000
Road Rehabilitation - Bus Routes	90,000
Roads to Recovery Program	1,445,495
Mobility Improvements	50,000
Traffic Committee Works	100,000
Light Rail Support Plan	5,150,000
Vehicular Access	505,000
Infrastructure Restorations	200,000
Total Roads Capital Works Program	13,116,495
 Funding	
Federal and State Government Grants	2,691,495
Environment Levy	100,000
S94 Contributions	1,500,000
General Revenue	8,120,000
Other Revenue	705,000
Total Roads Program Funding	13,116,495

Local Roads Rehabilitation Schedule

Road Location - Start/Finish	Suburb
Arthur Lane - Silver Street/Waratah Avenue	Randwick
Baird Avenue - Beauchamp Road/Perry Street	Matraville
Byng Lane - Byng Street/Haig Street	Maroubra
Carr Street - Arden Street/Brook Street	Coogee
Carr Street - Dudley Street/5 Carr Street	Randwick
Prince Edward Street - 1216 Anzac Parade/1B Prince Edward Street	Malabar
Second Avenue - Malabar Road/The Causeway	Maroubra
Bridges Street - Broome Street/Malabar Road	Maroubra
Clovelly Road - 58 Clovelly Road/42 Clovelly Road	Randwick
Day Lane - Edward Avenue/See Street	Kingsford
Fitzgerald Lane - Fitzgerald Avenue/Bridge Street	Maroubra
Fitzgerald Lane - Bridge Street/Scott Street	Maroubra
Walsh Avenue - Paine Street/Wild Street	Maroubra
Holmes Street - 76 Holmes Street/Cooper Street	Maroubra
Boyce Road - Anzac Parade/Piccadilly Place	Maroubra
Mount Street - Carr Street/Coogee Bay Road	Coogee
Botany Lane - Barker Street/Middle Street	Kingsford
Botany Lane - Middle Street/Meeks Street	Kingsford
Botany Street - Anzac Parade/Sturt Street	Kingsford
Namatjira Place - Little Bay Road/The End	Chifley
Dove Lane - Douglas St/Raby Ln	Randwick
Par Lane - Dove Ln/Raby Ln	Randwick
Sturt Street - Avoca Street/Paton Street	Kingsford
Elphinstone Road - Moverly Road/Roper Avenue	South Coogee
Elphinstone Road - 18 Elphinstone Road/20 Elphinstone Road	South Coogee
Elphinstone Road - Iluka Place/Bundock Street	South Coogee
Garden Lane - Garden Street/Anzac Parade	Maroubra
Holmes Street - Avoca Street/Garden Street	Maroubra
Iluka Place - Elphinstone Road/The End	South Coogee
Jordan Lane - Bunnerong Road/Shirley Crescent	Matraville
Tram Lane - Church Street/Alison Road	Randwick
Pavement Survey	City Wide

Footpath Construction Schedule

Footpath Location - Start/Finish (Side of Street)	Suburb
Abbott Street - Various Locations - 17 Abbott Street/Mount Street - (South)	Coogee
Abbott Street - 20 Abbott Street/26 Abbott Street - (North)	Coogee
Alexandria Parade - Opposite 8 Alexandria Parade/Opposite 16 Alexandria Parade - (East)	South Coogee
Alison Road - Avoca Street/Lingard Street - (North)	Randwick
Alison Road - 1 Raleigh Street driveway/Pauling Avenue - (North)	Coogee
Alkoo Avenue - 18 Alkoo Avenue/Mirrabrooka Crescent - (Northwest)	Little Bay
Arcadia Street - Arden Street/15 Arcadia Street - (South)	Coogee
Arcadia Street - 11 Arcadia Street/Hill Street - (South)	Coogee
Arden Street - 140 Arden Street/150 Arden Street - (West)	Coogee
Avoca Street - Various Locations - Anzac Parade/Ainslie Avenue - (West)	Randwick
Balfour Road - Wills Playground/ - (West)	Kensington
Balfour Road - 52 Balfour Road/ - (West)	Kensington
Balfour Road - 46 Balfour Road/ - (West)	Kensington
Balfour Road - 38 Balfour Road/ - (West)	Kensington
Balfour Road - 34 Balfour Road/ - (West)	Kensington
Bega Avenue - 3 Bega Avenue/Woomera Road - (East)	Little Bay
Belmore Road - Alison Road/Randwick Shopping Centre	Randwick
Botany Street - Magill Street/61 Botany Street - (East)	Randwick
Botany Street - Hay Street/Magill Street - (East)	Randwick
Botany Street - 127 Botany Street/Hay Street - (East)	Randwick
Burnie Street - Mundarra Street/Clifton Road (South)	Clovelly
Carnegie Circuit - Warburton Street/6 Carnegie Circuit - (Northwest to Northeast)	Chifley
Carnegie Circuit - 3-3A Carnegie Circuit/Warburton Street - (South)	Chifley
Clovelly Road - 336 Clovelly Road/350 Clovelly Road	Clovelly

Footpath Construction Schedule

Footpath Location - Start/Finish (Side of Street)	Suburb
Coogee Bay Road - 57-63 Coogee Bay Road	Coogee
Cowper Street - 91 Cowper Street/95 Cowper Street - (North)	Randwick
Donovan Avenue - Paine Street/Walsh Avenue - (South)	Maroubra
Dooligah Avenue - Hendy Avenue/Burragulung Street - (South)	Randwick
290R Fitzgerald Avenue (Broadarrow Reserve) - Fitzgerald Avenue/Mons Avenue	Maroubra
Garden Street - 115 Garden Street/119 Garden Street - (East)	Maroubra
Gregory Street - Malabar Road/Macleay Street - (South to West)	South Coogee
Hamel Road - Combles Parade/Menin Road - (North)	Matraville
Hannan Street - 34 Hannan Street/46 Hannan Street - (West)	Maroubra
Hillary Parade - Anzac Parade/Lawson Street - (South)	Matraville
King Street - John St/ William Street - (South)	Randwick
Kingsford Street - Bunnerong Road/Hinkler Street - (South)	Maroubra
Malabar Road - 131 Malabar Road/129 Malabar Road - (East)	South Coogee
203R Malabar Road - Denning Street/Side of 199-203A Malabar Road - (East)	Maroubra
172-174R Mons Avenue (John Shore Park) - Maxwell Avenue/Mons Avenue	Maroubra
160R Moverly Road - Roper Avenue/Moverly Road	South Coogee
Mulwarree Avenue - Cowper Street/King Street - (East)	Randwick
Napper Street - 12A Napper Street/14 Napper Street	South Coogee
Quarry Reserve - Hampson Avenue/Moverly Road	Maroubra
Randwick Environment Park - Opposite Gula Avenue/Muggadaang Street	Randwick
Searle Avenue - Clovelly Road/Ravenswood Lane - (East)	Randwick
Strachan Street - 27 Strachan Street/33 Strachan Street - (South)	Kingsford
11R Titania Street - Lion Lane/Titania Street	Randwick

Open Space Capital Works Program

Project	2017/18 Budget Allocation
Coastal Walkway	400,000
Heffron Park Tennis Precinct	4,400,000
General Parks Upgrade	100,000
Street Banner Program	75,000
Native Tree Planting	90,000
Stormwater Harvesting Maroubra Beach	1,015,000
Light Rail Support Plan	1,800,000
Latham Park Archery Facilities	55,000
Chifley Sports Reserve Baseball Facilities	10,000
Coogee Croquet Club Entrance	8,000
Kensington Oval Sight Screens	154,000
Maroubra Beach Picnic Tables	150,000
Coastal Public Safety Risk Assessment Signage	50,000
Total Open Space Capital Works Program	8,307,000
Funding	
S94 Contributions	1,300,000
Domestic Waste Reserve	1,000,000
Environment Levy	1,505,000
General Revenue	4,502,000
Total Open Space Program Funding	8,307,000

Buildings Capital Works Program

Project	2017/18 Budget Allocation
The Heffron Centre - Community & High Performance Centre	3,000,000
Heffron Park Tennis Precinct Clubhouse and Amenities	2,600,000
Workplace Health and Safety Upgrades	150,000
Total Buildings Capital Works Program	5,750,000
Funding	
General Revenue	5,750,000
Total Building Program Funding	5,750,000

Drainage Capital Works Program

Project	2017/18 Budget Allocation
Hannan Street and Boyce Road Drainage Upgrade	500,000
Upper Dolphin Street Upgrade	66,000
Stewart Street Upgrade	70,000
Stormwater Relining - various sites	365,000
Minor Drainage Upgrades	137,000
CCTV, Design and Investigations	87,000
Total Drainage Capital Works Program	1,225,000
Funding	
Stormwater Service Charge	913,000
General Revenue	312,000
Total Drainage Program Funding	1,225,000

Accountability

Administration and Finance Committee

Council's Administration and Finance Committee Meetings, held monthly throughout the year, are the Council's mechanism to monitor and provide input into financial performance and how Council uses resources to achieve results on a regular basis.

Quarterly Budget Reviews

Quarterly Budget Review Statements (QBRs) are issued three times during the financial year (September, December and March) by Council's Responsible Accounting Officer.

The budget is not a static document and must be responsive to changing circumstances over the financial year. In many ways the budget process simply begins with Annual Budget adoption in June.

Annual Report

Randwick spends significant amounts of ratepayer dollars to operate city services, so it should be accountable for the performance of its services and the results achieved from year to year.

Council's main method of communicating this is through the Annual Report. It highlights the achievements made throughout the year with the funds provided in the budget. Council's complete set of financial statements are also included as part of the Annual Report.

Audits

The Auditor-General through the Audit Office of NSW performs regular interim audits and provides a final report at the completion of the audit of the year end Financial Reports.

All audit findings, results and reports resulting from the external audit are submitted to Council's Internal Audit Committee (IAC) for review, with bi-annual meetings held with the IAC and the Audit Office to discuss any matters arising.

Understanding the Budget Statements

Council is obliged to comply with the accounting standards issued by the Australian Accounting Standards Board (AASB), the Accounting Code of Practice issued by the NSW Office of Local Government and the various financial requirements of the *Local Government Act 1993* and the Regulations made thereunder.

Income Statement

The Income Statement is a financial statement that measures Council's financial performance over a specific accounting period. Financial performance is assessed by giving a summary of how Council incurs its revenue and expenses; primarily through its operating activities. It also shows the net profit or loss incurred over a specific accounting period, typically over a financial year.

Balance Sheet

The Balance Sheet is a financial statement that summarises Council's assets, liabilities and the Community equity at a specific point in time. These three balance sheet segments give the community an idea as to what the Council owns and owes, as well as the amount invested by the Community.

Cashflow Statement

Complementing the balance sheet and income statement, is the cashflow statement. It records the amounts of cash and cash equivalents entering and leaving the Council.

Funding Statement

The Funding Statement is Council's main tool for combining the three main financial statements when preparing the budget. It shows the operating result from Council's day-to-day activities, the movement of cash to and from Council's reserves, what funding is then available for Capital Works and ultimately a balanced budget bottom line.

Income Statement

\$'000	2016/17 Budget	2015/16 Budget
Income		
Rates and Annual Charges	108,227	106,081
User Fees and Charges	17,947	17,182
Interest & Investment Revenue	1,806	2,190
Other Revenues	8,542	8,394
Operating Grants and Contributions	6,464	6,453
Capital Grants and Contributions	5,086	5,086
Total Income	148,073	145,386
Expenses		
Employee Costs	62,034	59,882
Borrowing Costs	0	0
Materials & Contracts	36,665	35,124
Depreciation	23,529	22,845
Other Expenses	15,886	15,799
Total Expenses	138,114	133,649
Net Operating Result - Surplus/(Loss)	9,959	11,737
Net Operating Result before Capital Grants and Contributions - Surplus/(Loss)	4,872	6,650

Balance Sheet

\$ '000	2017/18 Budget	2016/17 Budget
Assets		
Current Assets		
Cash & Cash Equivalents	1,836	4,074
Investments	36,966	30,140
Receivables	7,031	6,344
Inventories	507	523
Other	1,316	846
Total Current Assets	47,656	41,928
Non Current Assets		
Receivables	479	496
Infrastructure, Property, Plant & Equipment	1,471,859	1,464,129
Investments accounted for using the equity method	7	7
Total Non Current Assets	1,472,345	1,464,632
Total Assets	1,520,001	1,506,560
Liabilities		
Current Liabilities		
Payables	15,780	14,550
Borrowings	0	0
Provisions	18,120	16,562
Total Current Liabilities	33,900	31,112
Non Current Liabilities		
Payables	260	260
Borrowings	0	0
Provisions	202	311
Total Non Current Liabilities	462	571
Total Liabilities	34,362	31,683
Net Assets	1,485,639	1,474,877
Community Equity		
Retained Earnings	1,485,639	1,474,877
Total Community Equity	1,485,639	1,474,877

Cashflow Statement

\$ '000	2017/18 Budget	2016/17 Budget
Cashflows from Operating Activities		
Receipts		
Rates & Annual Charges	108,122	105,865
User Fees & Charges	17,386	17,353
Investment & Interest Revenue Received	1,902	2,177
Grants & Contributions	11,903	11,569
Bonds, Deposits & Retention Amounts Received	89	243
Other	8,360	8,102
Payments		
Employee Benefits & On-Costs	(61,613)	(58,368)
Materials and Contracts	(36,205)	(35,806)
Borrowing Costs	0	0
Other	(17,325)	(16,192)
Net Cash Provided(or Used in) Operating Activities	32,619	34,943
Cashflows from Investing Activities		
Receipts		
Sale of Investment Securities	60,100	59,100
Sale of Infrastructure, Property, Plant & Equipment	1,321	1,167
Payments		
Purchase of Investment Securities	(62,280)	(62,280)
Purchase of Infrastructure, Property, Plant & Equipment	(31,587)	(32,093)
Net Cash Provided (or Used in) Investing Activities	(32,447)	(34,106)
Cashflows from Financing Activities		
Nil	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	172	837
Plus: Cash & Cash Equivalents st Beginning of the Year	1,664	3,237
Cash & Cash Equivalents - End of the Year	1,836	4,074
Plus: Investments on Hand - End of Year	36,966	30,140
Total Cash, Cash Equivalents and Investments	38,802	34,214

Funding Statement

\$'000	2017/18 Budget	2016/17 Budget
Income		
Rates and Annual Charges	108,227	106,081
User Fees and Charges	17,947	17,182
Interest & Investment Revenue	1,806	2,190
Other Revenues	8,542	8,394
Operating Grants and Contributions	6,464	6,453
Capital Grants and Contributions	5,086	5,086
Total Income	148,073	145,386
Expenses		
Employee Costs	62,034	59,882
Borrowing Costs	0	0
Materials & Contracts	36,665	35,124
Depreciation	23,529	22,845
Other Expenses	15,885	15,799
Total Expenses	138,114	133,649
Net Operating Result - Surplus/(Loss)	9,959	11,737
Add back non-cash items	23,529	22,845
Funding Available for Capital Expenditure	33,488	34,582
Capital Expenditure	32,712	34,181
Proceeds from Sale of Non Current Assets	(1,321)	(1,159)
Net Capital Additions	31,391	33,021
Net Transfer to/(from) Reserves	2,084	1,547
Budget Result (Surplus)/Deficit	(12)	(13)

Appendix

A - Budget Detail by Department

B - Comparative Budgets

Office of the General Manager

General Manager

Reserves	40,157
Net transfer to/(from) Reserves	40,157
Expenses	1,274,717
Employee Costs	1,197,093
Materials & Contracts	10,000
Other Operating Expenses	40,000
Internal Expenses	27,624
Revenue	(1,314,874)
Internal Revenue	(1,314,874)

Chief Information Officer

Reserves	308,661
Net transfer to/(from) Reserves	308,661
Expenses	286,340
Employee Costs	279,434
Internal Expenses	6,906
Revenue	(595,001)
Internal Revenue	(595,001)

Technology Systems

Reserves	34,646
Net transfer to/(from) Reserves	34,646
Capital	125,000
Capital Construction or Purchases	125,000
Expenses	2,962,017
Employee Costs	931,473
Materials & Contracts	1,182,225
Other Operating Expenses	820,695
Internal Expenses	27,624
Revenue	(3,121,663)
Internal Revenue	(3,121,663)

Business Systems

Expenses	2,176,564
Employee Costs	827,464
Materials & Contracts	1,345,300
Other Operating Expenses	3,800
Revenue	(2,176,564)
Internal Revenue	(2,176,564)

Spatial Systems

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Capital	120,000
Capital Construction or Purchases	120,000
Expenses	990,446
Employee Costs	645,193
Materials & Contracts	335,347
Other Operating Expenses	3,000
Internal Expenses	6,906
Revenue	(1,119,107)
Internal Revenue	(1,119,107)

Communications

Reserves	17,323
Net transfer to/(from) Reserves	17,323
Expenses	1,159,401
Employee Costs	612,089
Materials & Contracts	521,000
Other Operating Expenses	12,500
Internal Expenses	13,812
Revenue	(1,176,724)
Internal Revenue	(1,176,724)

Corporate Improvement

Reserves	43,307
Net transfer to/(from) Reserves	43,307
Expenses	1,014,317
Employee Costs	862,387
Materials & Contracts	105,000
Other Operating Expenses	12,400
Internal Expenses	34,530
Revenue	(1,057,624)
Internal Revenue	(1,057,624)

Governance and Financial Services

Governance & Financial Services

Reserves	14,173
Net transfer to/(from) Reserves	14,173
Expenses	510,177
Employee Costs	433,271
Materials & Contracts	32,000
Other Operating Expenses	38,000
Internal Expenses	6,906
Revenue	(524,350)
Internal Revenue	(524,350)

Councillors' Expenses

Expenses	487,852
Employee Costs	8,000
Other Operating Expenses	479,852

Election

Reserves	(562,320)
Net transfer to/(from) Reserves	(562,320)
Expenses	622,320
Other Operating Expenses	622,320
Revenue	(60,000)
User Charges And Fees	(60,000)

Financial Operations

Reserves	4,601,488
Net transfer to/(from) Reserves	4,601,488
Expenses	5,564,142
Employee Costs	2,202,459
Materials & Contracts	236,160
Other Operating Expenses	3,111,711
Internal Expenses	13,812
Revenue	(84,809,045)
Rates And Annual Charges	(75,077,298)
User Charges And Fees	(204,500)
Interest	(1,533,455)
Other Revenues	(88,000)
Contributions And Donations	(3,489,774)
Internal Revenue	(4,416,018)

Corporate & Financial Planning

Reserves	17,328
Net transfer to/(from) Reserves	17,328
Expenses	704,642
Employee Costs	604,830
Materials & Contracts	86,000
Internal Expenses	13,812
Revenue	(721,970)
Internal Revenue	(721,970)

Organisational Staff Services

Reserves	17,323
Net transfer to/(from) Reserves	17,323
Expenses	3,199,595
Employee Costs	3,073,783
Materials & Contracts	112,000
Internal Expenses	13,812
Revenue	(3,216,918)
Internal Revenue	(3,216,918)

Information Management

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Expenses	990,017
Employee Costs	728,111
Materials & Contracts	255,000
Other Operating Expenses	0
Internal Expenses	6,906
Revenue	(998,678)
User Charges And Fees	(180,000)
Internal Revenue	(818,678)

Stores & Purchasing

Reserves	19,550
Net transfer to/(from) Reserves	19,550
Expenses	683,765
Employee Costs	654,518
Materials & Contracts	11,000
Internal Expenses	18,247
Revenue	(703,315)
Internal Revenue	(703,315)

Administrative Services

Reserves	31,496
Net transfer to/(from) Reserves	31,496
Expenses	1,870,993
Employee Costs	858,275
Materials & Contracts	370,000
Other Operating Expenses	609,000
Internal Expenses	33,718
Revenue	(1,435,117)
Internal Revenue	(1,435,117)

Insurance Management

Expenses	2,876,555
Employee Costs	84,511
Materials & Contracts	20,000
Other Operating Expenses	2,772,044
Revenue	(2,876,555)
Internal Revenue	(2,876,555)

Property Management

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Expenses	492,771
Employee Costs	212,065
Materials & Contracts	263,800
Other Operating Expenses	10,000
Internal Expenses	6,906
Revenue	(4,846,303)
Rates And Annual Charges	(142,184)
User Charges And Fees	(535,704)
Other Revenues	(2,904,731)
Internal Revenue	(1,263,684)

Customer Service Centre

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Expenses	1,111,058
Employee Costs	1,103,152
Other Operating Expenses	1,000
Internal Expenses	6,906
Revenue	(1,119,719)
User Charges And Fees	(6,000)
Internal Revenue	(1,113,719)

City Services

City Services Management

Reserves	40,157
Net transfer to/(from) Reserves	40,157
Expenses	1,048,883
Employee Costs	789,659
Other Operating Expenses	3,000
Internal Expenses	256,224
Revenue	(67,036)
Internal Revenue	(67,036)

Technical Services Mgmt

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Expenses	3,206,702
Employee Costs	273,789
Materials & Contracts	4,500
Other Operating Expenses	2,513,150
Internal Expenses	415,263
Revenue	(436,462)
Contributions And Donations	(374,000)
Internal Revenue	(62,462)

Street Trees and TPO's

Reserves	25,984
Net transfer to/(from) Reserves	25,984
Expenses	1,441,266
Employee Costs	320,978
Materials & Contracts	667,150
Internal Expenses	453,138
Revenue	(100,000)
User Charges And Fees	(35,000)
Contributions And Donations	(65,000)

Parks and Recreation

Reserves	17,323
Net transfer to/(from) Reserves	17,323
Expenses	754,051
Employee Costs	424,972
Internal Expenses	329,079
Revenue	(35,000)
User Charges And Fees	(35,000)

Engineering

Reserves	51,969
Net transfer to/(from) Reserves	51,969
Expenses	1,336,610
Employee Costs	885,285
Materials & Contracts	3,000
Internal Expenses	448,325

Cemetery

Expenses	102,863
Materials & Contracts	40,000
Internal Expenses	62,863
Revenue	(40,000)
User Charges And Fees	(40,000)

Assets Depreciation

Expenses	63,221
Internal Expenses	63,221

Des Renford Aquatic Centre

Reserves	120,946
Net transfer to/(from) Reserves	120,946
Expenses	8,879,461
Employee Costs	5,431,425
Materials & Contracts	1,404,571
Other Operating Expenses	668,794
Internal Expenses	1,374,671
Revenue	(8,422,221)
User Charges And Fees	(7,397,617)
Other Revenues	(1,024,604)

Eastern Sydney Football

Reserves	0
Net transfer to/(from) Reserves	0
Expenses	147,980
Employee Costs	61,308
Materials & Contracts	22,900
Other Operating Expenses	1,200
Internal Expenses	62,572
Revenue	(248,179)
User Charges And Fees	(248,179)

Beach Inspectors

Reserves	44,492
Net transfer to/(from) Reserves	44,492
Expenses	2,503,985
Employee Costs	1,924,220
Materials & Contracts	44,430
Other Operating Expenses	7,122
Internal Expenses	528,213
Revenue	(20,300)
User Charges And Fees	(20,300)

Integrated Transport

Reserves	(48,031)
Net transfer to/(from) Reserves	(48,031)
Expenses	1,761,859
Employee Costs	1,026,363
Materials & Contracts	87,500
Other Operating Expenses	1,000
Internal Expenses	646,996
Revenue	(1,058,000)
User Charges And Fees	(1,000,000)
Contributions And Donations	(58,000)

Building Services

Reserves	17,323
Net transfer to/(from) Reserves	17,323
Expenses	3,324,416
Employee Costs	503,862
Materials & Contracts	1,366,000
Other Operating Expenses	1,438,000
Internal Expenses	16,554
Revenue	(3,341,739)
Internal Revenue	(3,341,739)

State Emergency Service

Reserves	0
Net transfer to/(from) Reserves	0
Expenses	260,788
Other Operating Expenses	260,788
Internal Expenses	0

Works Depot

Reserves	55,028
Net transfer to/(from) Reserves	55,028
Expenses	1,320,572
Employee Costs	753,702
Other Operating Expenses	3,000
Internal Expenses	563,870
Revenue	(952,642)
Internal Revenue	(952,642)

Mechanical Services

Reserves	31,801
Net transfer to/(from) Reserves	31,801
Expenses	3,791,594
Employee Costs	558,758
Materials & Contracts	1,430,000
Other Operating Expenses	210,000
Internal Expenses	1,592,836
Revenue	(3,857,763)
User Charges And Fees	(650,000)
Other Revenues	(40,000)
Internal Revenue	(3,167,763)

Community Nursery

Reserves	17,323
Net transfer to/(from) Reserves	17,323
Expenses	728,322
Employee Costs	347,817
Materials & Contracts	85,000
Other Operating Expenses	15,225
Internal Expenses	280,280
Revenue	(410,000)
User Charges And Fees	(250,000)
Internal Revenue	(160,000)

Horticultural Maintenance

Reserves	163,088
Net transfer to/(from) Reserves	163,088
Expenses	3,984,044
Employee Costs	2,432,713
Materials & Contracts	485,000
Internal Expenses	1,066,331

Sportsfield Maintenance

Reserves	54,003
Net transfer to/(from) Reserves	54,003
Expenses	2,053,448
Employee Costs	1,022,209
Materials & Contracts	615,000
Internal Expenses	416,239
Revenue	(400,000)
User Charges And Fees	(400,000)

Facilities Maintenance

Reserves	32,135
Net transfer to/(from) Reserves	32,135
Expenses	2,246,993
Employee Costs	998,828
Materials & Contracts	425,000
Internal Expenses	823,165

Playground Maintenance

Expenses	158,490
Materials & Contracts	75,000
Internal Expenses	83,490

Bushland/Noxious Weeds Maintenance

Reserves	(104,333)
Net transfer to/(from) Reserves	(104,333)
Expenses	1,231,348
Employee Costs	251,566
Materials & Contracts	638,477
Internal Expenses	341,305
Revenue	(65,709)
Interest	(25,724)
Internal Revenue	(39,985)

Streetscape Maintenance

Reserves	29,367
Net transfer to/(from) Reserves	29,367
Expenses	964,914
Employee Costs	476,265
Materials & Contracts	243,000
Internal Expenses	245,649

Public & Private Restorations

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Capital	200,000
Capital Construction or Purchases	200,000
Expenses	365,582
Employee Costs	5,572
Materials & Contracts	30,000
Internal Expenses	330,010
Revenue	(645,000)
User Charges And Fees	(645,000)

Pavement Maintenance

Reserves	73,060
Net transfer to/(from) Reserves	73,060
Expenses	1,514,746
Employee Costs	668,661
Materials & Contracts	415,000
Internal Expenses	431,085

Footpath Maintenance

Reserves	23,593
Net transfer to/(from) Reserves	23,593
Expenses	936,746
Employee Costs	396,015
Materials & Contracts	202,000
Internal Expenses	338,731
Revenue	(75,000)
User Charges And Fees	(75,000)

Kerb & Gutter Maintenance

Reserves	276
Net transfer to/(from) Reserves	276
Expenses	317,359
Materials & Contracts	203,000
Internal Expenses	114,359

Lines & Signs Maintenance

Reserves	16,682
Net transfer to/(from) Reserves	16,682
Expenses	697,549
Employee Costs	356,154
Materials & Contracts	180,000
Internal Expenses	161,395
Revenue	(254,000)
Contributions And Donations	(254,000)

Drainage Inspection

Reserves	(34,742)
Net transfer to/(from) Reserves	(34,742)
Expenses	389,994
Employee Costs	135,517
Materials & Contracts	175,000
Internal Expenses	79,477

Clear Culverts & Pits

Reserves	16,575
Net transfer to/(from) Reserves	16,575
Expenses	322,567
Employee Costs	158,143
Materials & Contracts	16,000
Internal Expenses	148,424

Vehicular Access

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Capital	505,000
Capital Construction or Purchases	505,000
Expenses	234,383
Employee Costs	84,666
Internal Expenses	149,717
Revenue	(670,000)
Contributions And Donations	(225,000)
Capital Grants & Contributions	(445,000)

Parks Construction

Reserves	(3,805,000)
Net transfer to/(from) Reserves	(3,805,000)
Capital	8,307,000
Capital Construction or Purchases	8,307,000
Expenses	366,014
Internal Expenses	366,014

Roads Construction

Reserves	(1,600,000)
Net transfer to/(from) Reserves	(1,600,000)
Capital	12,411,495
Capital Construction or Purchases	12,411,495
Expenses	373,359
Internal Expenses	373,359
Revenue	(2,691,495)
Operating Grants & Contributions	(900,000)
Capital Grants & Contributions	(1,791,495)

Drainage Construction

Reserves	43,403
Net transfer to/(from) Reserves	43,403
Capital	1,225,000
Capital Construction or Purchases	1,225,000
Expenses	170,973
Internal Expenses	170,973
Revenue	(1,127,376)
Rates And Annual Charges	(1,127,376)

Building Construction

Reserves	0
Net transfer to/(from) Reserves	0
Capital	5,750,000
Capital Construction or Purchases	5,750,000
Expenses	221,785
Internal Expenses	221,785

Plant and Fleet

Reserves	(2,081,454)
Net transfer to/(from) Reserves	(2,081,454)
Capital	3,402,025
Capital Construction or Purchases	3,402,025
Revenue	(1,320,571)
Total Gain On Disposal Of Assets	(1,320,571)

Public Place Waste Management

Reserves	58,506
Net transfer to/(from) Reserves	58,506
Capital	0
Capital Construction or Purchases	0
Expenses	885,494
Employee Costs	299,364
Materials & Contracts	305,008
Internal Expenses	281,122
Revenue	(124,682)
Internal Revenue	(124,682)

Beach Services

Reserves	113,816
Net transfer to/(from) Reserves	113,816
Expenses	2,862,943
Employee Costs	1,710,410
Materials & Contracts	241,984
Internal Expenses	910,549
Revenue	(150,000)
User Charges And Fees	(150,000)

Public Place Cleaning

Expenses	1,658,008
Employee Costs	1,330,453
Materials & Contracts	25,200
Internal Expenses	302,355

Litter Bins Collection

Reserves	51,062
Net transfer to/(from) Reserves	51,062
Expenses	1,467,981
Employee Costs	771,657
Materials & Contracts	407,368
Internal Expenses	288,956
Revenue	(189,240)
Internal Revenue	(189,240)

Mechanical Street

Reserves	119,306
Net transfer to/(from) Reserves	119,306
Expenses	992,304
Employee Costs	443,539
Materials & Contracts	235,596
Internal Expenses	313,169
Revenue	(97,450)
Internal Revenue	(97,450)

Footpath Sweeping

Reserves	140,298
Net transfer to/(from) Reserves	140,298
Expenses	731,768
Employee Costs	368,956
Materials & Contracts	25,400
Internal Expenses	337,412

Graffiti Management

Reserves	19,662
Net transfer to/(from) Reserves	19,662
Expenses	943,077
Employee Costs	701,907
Materials & Contracts	50,000
Internal Expenses	191,170

Office Expenses - Domestic Waste

Reserves	798,523
Net transfer to/(from) Reserves	798,523
Expenses	2,506,527
Employee Costs	328,983
Materials & Contracts	21,000
Other Operating Expenses	18,000
Internal Expenses	2,138,544

DWM - Waste Development

Expenses	226,750
Materials & Contracts	95,000
Other Operating Expenses	25,000
Internal Expenses	106,750

DWM - Hazardous Waste

Expenses	239,523
Materials & Contracts	172,500
Internal Expenses	67,023

DWM - Contaminated Site Management

Reserves	958,661
Net transfer to/(from) Reserves	958,661
Expenses	493,211
Employee Costs	120,004
Materials & Contracts	100,000
Internal Expenses	273,207
Revenue	(60,002)
Internal Revenue	(60,002)

DWM - On-Call Clean Up Collection

Reserves	211,184
Net transfer to/(from) Reserves	211,184
Expenses	1,428,604
Employee Costs	508,642
Materials & Contracts	442,527
Internal Expenses	477,435

DWM - Schedule Clean Up Collection

Reserves	233,786
Net transfer to/(from) Reserves	233,786
Expenses	2,125,798
Employee Costs	937,751
Materials & Contracts	617,968
Internal Expenses	570,079

DWM - Green Waste Collection

Reserves	239,229
Net transfer to/(from) Reserves	239,229
Expenses	2,678,919
Employee Costs	591,441
Materials & Contracts	1,471,193
Internal Expenses	616,285

DWM - Illegal Dumping Management

Reserves	158,506
Net transfer to/(from) Reserves	158,506
Expenses	2,461,603
Employee Costs	1,249,928
Materials & Contracts	370,561
Internal Expenses	841,114
Revenue	(101,053)
Internal Revenue	(101,053)

DWM - Garbage & Recycling

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Expenses	13,501,525
Employee Costs	423,909
Materials & Contracts	12,752,510
Internal Expenses	325,106

DWM - Dry Recycling

Expenses	2,220,573
Materials & Contracts	2,106,337
Internal Expenses	114,236

DWM - Recycling Centre-Perry Street

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Expenses	885,090
Employee Costs	516,442
Materials & Contracts	146,634
Internal Expenses	222,014

Domestic Waste Levy

Expenses	1,001,343
Internal Expenses	1,001,343
Revenue	(32,225,622)
Rates And Annual Charges	(31,880,622)
User Charges And Fees	(20,000)
Interest	(105,000)
Grants	(220,000)

General Trade Waste

Reserves	109,636
Net transfer to/(from) Reserves	109,636
Expenses	1,546,131
Employee Costs	325,011
Materials & Contracts	705,000
Internal Expenses	516,120
Revenue	(1,365,620)
User Charges And Fees	(1,216,000)
Internal Revenue	(149,620)

Library Administration

Reserves	46,969
Net transfer to/(from) Reserves	46,969
Capital	421,281
Capital Construction or Purchases	421,281
Expenses	8,339,267
Employee Costs	3,620,507
Materials & Contracts	450,780
Other Operating Expenses	239,979
Internal Expenses	4,028,001
Revenue	(469,052)
User Charges And Fees	(109,865)
Other Revenues	(90,240)
Grants	(268,947)

City Planning

Planning & Community Directorate

Reserves	14,173
Net transfer to/(from) Reserves	14,173
Expenses	1,086,644
Employee Costs	431,545
Materials & Contracts	450,000
Other Operating Expenses	3,000
Internal Expenses	202,099
Revenue	(83,925)
User Charges And Fees	(15,000)
Internal Revenue	(68,925)

Biodiversity Strategy

Reserves	(157,000)
Net transfer to/(from) Reserves	(157,000)
Expenses	157,000
Materials & Contracts	142,000
Internal Expenses	15,000

Sustainability Strategy

Reserves	(1,987,919)
Net transfer to/(from) Reserves	(1,987,919)
Expenses	1,987,919
Employee Costs	563,142
Materials & Contracts	258,539
Other Operating Expenses	395,000
Internal Expenses	771,238

Climate Protection Strategy

Reserves	(260,000)
Net transfer to/(from) Reserves	(260,000)
Capital	245,000
Capital Construction or Purchases	245,000
Expenses	15,000
Materials & Contracts	15,000

General Community

Reserves	17,323
Net transfer to/(from) Reserves	17,323
Expenses	3,685,016
Employee Costs	992,196
Materials & Contracts	17,000
Other Operating Expenses	746,500
Internal Expenses	1,929,320
Revenue	(148,172)
Grants	(148,172)

Moverly Children's Centre

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Expenses	1,152,434
Employee Costs	709,522
Materials & Contracts	106,000
Other Operating Expenses	8,000
Internal Expenses	328,912
Revenue	(833,400)
User Charges And Fees	(583,380)
Grants	(250,020)

Home Maintenance & Modification Services

Reserves	17,323
Net transfer to/(from) Reserves	17,323
Expenses	421,331
Employee Costs	163,641
Materials & Contracts	55,000
Internal Expenses	202,690
Revenue	(260,842)
User Charges And Fees	(50,000)
Grants	(210,842)



Randwick Literary Institute

Expenses	137,202
Employee Costs	52,836
Materials & Contracts	10,000
Internal Expenses	74,366
Revenue	(90,000)
User Charges And Fees	(90,000)

Events

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Expenses	1,434,127
Employee Costs	471,634
Materials & Contracts	45,000
Other Operating Expenses	696,000
Internal Expenses	221,493

Community Centre Management

Reserves	8,661
Net transfer to/(from) Reserves	8,661
Expenses	407,179
Employee Costs	127,360
Materials & Contracts	60,500
Internal Expenses	219,319
Revenue	(250,000)
User Charges And Fees	(250,000)

Ranger Services

Reserves	86,614
Net transfer to/(from) Reserves	86,614
Expenses	3,348,419
Employee Costs	1,670,244
Materials & Contracts	643,000
Other Operating Expenses	58,000
Internal Expenses	977,175
Revenue	(4,446,000)
User Charges And Fees	(40,000)
Other Revenues	(4,256,000)
Internal Revenue	(150,000)

Health, Building & Regulatory Services

Reserves	190,551
Net transfer to/(from) Reserves	190,551
Expenses	5,244,938
Employee Costs	3,316,238
Materials & Contracts	37,920
Other Operating Expenses	17,400
Internal Expenses	1,873,380
Revenue	(1,089,870)
User Charges And Fees	(885,000)
Other Revenues	(138,750)
Internal Revenue	(66,120)

Strategic Planning

Reserves	34,646
Net transfer to/(from) Reserves	34,646
Expenses	2,122,447
Employee Costs	1,324,417
Materials & Contracts	100,000
Other Operating Expenses	6,500
Internal Expenses	691,530
Revenue	(250,000)
User Charges And Fees	(250,000)

Development Contributions (incl s93/94)

Reserves	2,886,115
Net transfer to/(from) Reserves	2,886,115
Expenses	105,533
Employee Costs	105,533
Revenue	(2,991,648)
Interest	(141,648)
Contributions And Donations	(2,850,000)

Development Assessment Services

Reserves	95,276
Net transfer to/(from) Reserves	95,276
Expenses	4,333,184
Employee Costs	2,250,136
Materials & Contracts	250,000
Other Operating Expenses	5,000
Internal Expenses	1,828,048
Revenue	(2,505,136)
User Charges And Fees	(2,505,136)

Appendix

A - Budget Detail by Department

B - Comparative Budgets

Office of the General Manager

Expenses

Employee Costs

Chief Information Officer	279,434	278,363
Technology Systems	931,473	896,219
Business Systems	827,464	807,171
Spatial Systems	645,193	622,324
General Manager	1,197,093	1,130,202
Communications	612,089	589,389
Corporate Improvement	862,387	807,350

Materials & Contracts

Technology Systems	1,182,225	1,302,000
Business Systems	1,345,300	979,200
Spatial Systems	335,347	261,700
General Manager	10,000	10,000
Communications	521,000	521,000
Corporate Improvement	105,000	83,000

Depreciation

Technology Systems	1,201,512	1,083,927
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Other Operating Expenses

Technology Systems	820,695	537,100
Business Systems	3,800	3,500
Spatial Systems	3,000	2,000
General Manager	40,000	38,000
Communications	12,500	12,500
Corporate Improvement	12,400	12,500

Total Expenses

10,947,912

9,977,445

Governance and Financial Services

Revenue

Rates And Annual Charges

Financial Operations	(75,077,298)	(73,579,519)
Property Management	(142,184)	(136,954)

User Charges And Fees

Financial Operations	(204,500)	(212,500)
Information Management	(180,000)	(160,000)
Election	(60,000)	(60,000)
Property Management	(535,704)	(493,000)
Customer Service Centre	(6,000)	(5,000)

Interest

Financial Operations	(1,533,455)	(1,867,000)
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Other Revenues

Financial Operations	(88,000)	(180,000)
Property Management	(2,904,731)	(2,854,021)

Operating Grants & Contributions

Financial Operations	(3,489,774)	(3,489,910)
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Total Revenue	(84,221,646)	(83,037,904)
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Expenses**Employee Costs**

Financial Operations	2,202,459	2,073,920
Corporate & Financial Planning	604,830	589,428
Governance & Financial Services	433,271	401,452
Information Management	728,111	710,523
Insurance Management	84,511	82,450
Stores & Purchasing	654,518	641,581
Organisational Staff Services	3,073,783	2,755,477
Administrative Services	858,275	853,381
Councillors' Expenses	8,000	8,000
Property Management	212,065	206,893
Customer Service Centre	1,103,152	1,055,554

Materials & Contracts

Financial Operations	236,160	323,000
Corporate & Financial Planning	86,000	69,500
Governance & Financial Services	32,000	30,000
Information Management	255,000	226,000
Insurance Management	20,000	20,000
Stores & Purchasing	11,000	11,000
Organisational Staff Services	112,000	45,000
Administrative Services	370,000	390,000
Property Management	263,800	244,806

Depreciation

Property Management	1,487,948	1,459,608
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Other Operating Expenses

Financial Operations	3,111,711	3,098,477
Governance & Financial Services	38,000	38,000
Information Management	0	1,000
Insurance Management	2,772,044	2,578,849
Administrative Services	609,000	869,000
Councillors' Expenses	479,852	473,952
Election	622,320	622,320
Property Management	10,000	10,000
Customer Service Centre	1,000	1,000

Total Expenses**20,480,810****19,890,171**

City Services

Revenue

Rates And Annual Charges

Drainage Construction	(1,127,376)	(1,123,006)
Domestic Waste Levy	(31,880,622)	(31,241,798)

User Charges And Fees

Street Trees and TPO's	(35,000)	(30,000)
Parks and Recreation	(35,000)	(18,000)
Des Renford Leisure Centre	(7,397,617)	(6,933,467)
Eastern Sydney Football	(248,179)	(467,200)
Cemetery	(40,000)	(40,000)
Mechanical Services	(650,000)	(610,000)
Community Nursery	(250,000)	(250,000)
Integrated Transport	(1,000,000)	(1,000,000)
Sportsfield Maintenance	(400,000)	(375,000)
Beach Services	(150,000)	(150,000)
Beach Inspectors	(20,300)	(20,300)
Public & Private Restorations	(645,000)	(645,000)
Footpath Maintenance	(75,000)	(75,000)
Domestic Waste Levy	(20,000)	(25,000)
General Trade Waste	(1,216,000)	(1,220,000)
Library Administration	(109,865)	(104,700)

Interest

Bushland Maintenance	(25,724)	(37,040)
Domestic Waste Levy	(105,000)	(120,000)

Other Revenues

Des Renford Leisure Centre	(1,024,604)	(874,853)
Mechanical Services	(40,000)	(40,000)
Library Administration	(90,240)	(92,000)

Budget 2017-18**Budget 2016-17****Operating Grants & Contributions**

Technical Services Management	(374,000)	(374,000)
Street Trees and TPO's	(65,000)	(40,000)
Integrated Transport	(58,000)	(58,000)
Vehicular Access	(225,000)	(220,000)
Lines & Signs Maintenance	(254,000)	(240,000)
Roads Construction	(900,000)	(900,000)
Domestic Waste Levy	(220,000)	(240,548)
Library Administration	(268,947)	(268,947)

Capital Grants & Contributions

Vehicular Access	(445,000)	(445,000)
Roads Construction	(1,791,495)	(1,791,495)

Total Revenue**(51,186,969)****(50,070,354)****Expenses****Employee Costs**

Technical Services Management	273,789	271,486
Street Trees and TPO's	320,978	310,959
Parks and Recreation	424,972	401,893
Engineering	885,285	852,391
City Services Management	789,659	641,785
Building Services	503,862	515,919
Des Renford Leisure Centre	5,431,425	5,099,825
Eastern Sydney Football	61,308	185,572
Mechanical Services	558,758	602,907
Community Nursery	347,817	369,010
Works Depot	753,702	692,439
Integrated Transport	1,026,363	1,040,067
Horticultural Maintenance	2,432,713	2,517,048
Sportsfield Maintenance	1,022,209	949,763
Facilities Maintenance	998,828	956,572
Bushland Maintenance	251,566	254,215
Streetscape Maintenance	476,265	394,108
Beach Services	1,710,410	2,022,900
Beach Inspectors	1,924,220	1,787,963
Vehicular Access	84,666	82,601
Public & Private Restorations	5,572	102,655
Pavement Maintenance	668,661	692,055
Footpath Maintenance	396,015	368,756
Lines & Signs Maintenance	356,154	245,885
Drainage Inspection	135,517	132,212
Public Place Waste Management	299,364	322,597



Employee Costs

Public Place Cleaning	1,330,453	1,304,403
Litter Bins Collection	771,657	600,155
Mechanical Street	443,539	460,019
Footpath Sweeping	368,956	370,012
Clear Culverts & Pits	158,143	143,188
Graffiti Management	701,907	542,706
Office Expenses - Domestic Waste	328,983	313,771
DWM - Contaminated Site Management	120,004	113,118
DWM - On-Call Clean Up Collection	508,642	566,826
DWM - Schedule Clean Up Collection	937,751	965,028
DWM - Green Waste Collection	591,441	625,976
DWM - Illegal Dumping Management	1,249,928	977,133
DWM - Special Pick Up	0	136,000
DWM - Garbage & Recycling	423,909	272,621
DWM - Recycling Centre-Perry Street	516,442	486,286
General Trade Waste	325,011	318,948
Library Administration	3,620,507	3,522,709

Materials & Contracts

Technical Services Management	4,500	4,500
Street Trees and TPO's	667,150	651,000
Engineering	3,000	3,000
Building Services	1,366,000	1,366,000
Des Renford Leisure Centre	1,404,571	1,238,659
Eastern Sydney Football	22,900	97,320
Cemetery	40,000	50,000
Mechanical Services	1,430,000	1,430,000
Community Nursery	85,000	86,000
Integrated Transport	87,500	87,500
Horticultural Maintenance	485,000	486,500
Sportsfield Maintenance	615,000	618,000
Facilities Maintenance	425,000	425,000
Playground Maintenance	75,000	76,500
Bushland Maintenance	638,477	637,030
Streetscape Maintenance	243,000	243,000
Beach Services	241,984	238,000
Beach Inspectors	44,430	47,680
Public & Private Restorations	30,000	30,000
Pavement Maintenance	415,000	415,000
Footpath Maintenance	202,000	202,000
Kerb & Gutter Maintenance	203,000	203,000
Lines & Signs Maintenance	180,000	180,000
Drainage Inspection	175,000	175,000
Public Place Waste Management	305,008	305,000
Public Place Cleaning	25,200	25,000
Litter Bins Collection	407,368	406,968
Mechanical Street	235,596	235,596
Footpath Sweeping	25,400	25,000
Clear Culverts & Pits	16,000	16,000
Graffiti Management	50,000	50,000

Materials & Contracts

Office Expenses - Domestic Waste	21,000	21,000
DWM - Waste Development	95,000	95,000
DWM - Hazardous Waste	172,500	172,500
DWM - Contaminated Site Management	100,000	100,000
DWM - On-Call Clean Up Collection	442,527	386,089
DWM - Schedule Clean Up Collection	617,968	601,406
DWM - Green Waste Collection	1,471,193	1,471,193
DWM - Illegal Dumping Management	370,561	355,010
DWM - Garbage & Recycling	12,752,510	11,743,715
DWM - Dry Recycling	2,106,337	2,046,444
DWM - Recycling Centre-Perry Street	146,634	94,434
General Trade Waste	705,000	705,000
Library Administration	450,780	445,925

Depreciation

Assets Depreciation	14,906,258	14,711,638
Building Services	2,222,764	2,196,117
Des Renford Leisure Centre	66,000	64,730
Mechanical Services	3,320,500	3,005,769
Library Administration	324,000	323,013

Other Operating Expenses

Technical Services Management	2,513,150	2,453,000
City Services Management	3,000	3,000
Building Services	1,438,000	1,431,000
Des Renford Leisure Centre	668,794	664,859
Eastern Sydney Football	1,200	146,300
Mechanical Services	210,000	210,000
Community Nursery	15,225	15,000
State Emergency Service	260,788	260,788
Works Depot	3,000	3,000
Integrated Transport	1,000	1,000
Beach Inspectors	7,122	8,112
Office Expenses - Domestic Waste	18,000	18,000
DWM - Waste Development	25,000	25,000
Library Administration	239,979	221,044

Total Expenses**90,381,225****87,585,821**

City Planning

Revenue

User Charges And Fees

Moverly Children's Centre	(583,380)	(613,137)
Home Maintenance & Modification Services	(50,000)	(54,000)
Ranger Services	(40,000)	(40,000)
Health, Building & Regulatory Services	(885,000)	(805,500)
City Planning Management	(15,000)	(15,000)
Strategic Planning	(250,000)	(250,000)
Development Assessment Services	(2,505,136)	(2,215,000)
Community Centre Management	(250,000)	(210,000)
Randwick Literary Institute	(90,000)	(84,860)

Interest

Development Contributions (incl s93/94)	(141,648)	(165,684)
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Other Revenues

Ranger Services	(4,256,000)	(4,235,000)
Health, Building & Regulatory Services	(138,750)	(118,000)

Operating Grants & Contributions

General Community	(148,172)	(148,172)
Moverly Children's Centre	(250,020)	(262,773)
Home Maintenance & Modification Services	(210,842)	(210,842)

Capital Grants & Contributions

Development Contributions (incl s93/94)	(2,850,000)	(2,850,000)
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Total Revenue

(12,663,948)

(12,277,968)

Expenses

Employee Costs

Sustainability Strategy	563,142	552,950
General Community	992,196	1,001,143
Moverly Children's Centre	709,522	700,010
Home Maintenance & Modification Services	163,641	159,714
Events	471,634	303,670
Ranger Services	1,670,244	1,706,161
Health, Building & Regulatory Services	3,316,238	3,148,016
City Planning Management	431,545	431,665
Strategic Planning	1,324,417	1,134,683
Development Contributions (incl s93/94)	105,533	102,960
Development Assessment Services	2,250,136	2,242,937
Community Centre Management	127,360	281,458
Randwick Literary Institute	52,836	74,860

Materials & Contracts

Biodiversity Strategy	142,000	140,000
Sustainability Strategy	258,539	242,000
Climate Protection Strategy	15,000	235,000
General Community	17,000	5,000
Moverly Children's Centre	106,000	106,000
Home Maintenance & Modification Services	55,000	55,000
Events	45,000	45,000
Ranger Services	643,000	643,000
Health, Building & Regulatory Services	37,920	60,000
City Planning Management	450,000	450,000
Strategic Planning	100,000	100,000
Development Assessment Services	250,000	174,000
Community Centre Management	60,500	60,500

Other Operating Expenses

Sustainability Strategy		133,011
Climate Protection Strategy	395,000	352,914
Water Conservation Strategy		10,000
General Community	746,500	746,500
Moverly Children's Centre	8,000	8,000
Events	696,000	696,000
Ranger Services	58,000	54,000
Health, Building & Regulatory Services	17,400	17,300
City Planning Management	3,000	3,000
Strategic Planning	6,500	6,500
Development Assessment Services	5,000	3,000
Randwick Literary Institute	10,000	10,000

Total Expenses

16,303,803

16,195,952

Capital Expenditure on Assets

Technology Systems	125,000	1,090,000
Business Systems		1,190,000
Spatial Systems	120,000	475,000
Sustainability Strategy	0	42,000
Climate Protection Strategy	245,000	245,000
Water Conservation Strategy		50,000
Eastern Sydney Football		19,000
Vehicular Access	505,000	500,000
Public & Private Restorations	200,000	200,000
Parks Construction	8,307,000	7,136,000
Roads Construction	12,411,495	10,264,455
Drainage Construction	1,225,000	1,219,869
Building Construction	5,750,000	8,099,563
Plant and Fleet	3,402,025	3,194,124
Public Place Waste Management		50,000
Library Administration	421,281	405,698
Total Capital Expenditure on Assets	32,711,801	34,180,709

Proceeds from Sale of Non-Current Assets

Plant and Fleet	(1,320,571)	(1,159,297)
Total Proceeds from Sale of Non-Current Assets	(1,320,571)	(1,159,297)

Transfer to / (from) Reserves

Financial Operations	4,601,488	9,829,449
Corporate & Financial Planning	17,328	19,520
Governance & Financial Services	14,173	15,971
Information Management	8,661	9,760
Chief Information Officer	308,661	9,760
Technology Systems	34,646	39,040
Business Systems		(1,190,000)
Spatial Systems	8,661	
Stores & Purchasing	19,550	21,978
Organisational Staff Services	17,323	19,520
Administrative Services	31,496	35,491
General Manager	40,157	45,251
Election	(562,320)	(420,000)
Communications	17,323	19,520
Corporate Improvement	43,307	48,800
Biodiversity Strategy	(157,000)	(288,011)

Transfer to / (from) Reserves

Sustainability Strategy	(1,987,919)	(1,968,249)
Climate Protection Strategy	(260,000)	(480,000)
Water Conservation Strategy	0	(60,000)
Technical Services Mgmt	8,661	9,760
Street Trees and TPO's	25,984	29,280
Parks and Recreation	17,323	19,520
Engineering	51,969	58,559
City Services Management	40,157	45,251
Property Management	8,661	9,760
Building Services	17,323	19,520
Des Renford Leisure Centre	120,946	23,392
Eastern Sydney Football	0	100,000
Mechanical Services	31,801	34,671
Community Nursery	17,323	19,520
State Emergency Service	0	21,756
Works Depot	55,028	61,523
Integrated Transport	(48,031)	(31,441)
Horticultural Maintenance	163,088	179,037
Sportsfield Maintenance	54,003	54,625
Facilities Maintenance	32,135	45,723
Bushland Maintenance	(104,333)	(88,831)
Streetscape Maintenance	29,367	32,040
Beach Services	113,816	125,282
Beach Inspectors	44,492	49,219
Vehicular Access	8,661	9,760
Public & Private Restorations	8,661	9,760
Pavement Maintenance	73,060	75,069
Footpath Maintenance	23,593	26,436
Kerb & Gutter Maintenance	276	245
Lines & Signs Maintenance	16,682	17,935
Drainage Inspection	(34,742)	(38,739)
Parks Construction	(3,805,000)	(4,451,000)
Roads Construction	(1,600,000)	(1,600,000)
Drainage Construction	43,403	48,499
Building Construction	0	(4,516,076)
Plant and Fleet	(2,081,454)	(2,034,827)
Public Place Waste Management	58,506	19,520
Litter Bins Collection	51,062	76,974
Mechanical Street	119,306	126,969
Footpath Sweeping	140,298	167,021
Clear Culverts & Pits	16,575	17,993
Graffiti Management	19,662	20,229
Office Expenses - Domestic Waste	798,523	1,144,266
DWM - Contaminated Site Management	958,661	1,459,760
DWM - On-Call Clean Up Collection	211,184	264,564
DWM - Schedule Clean Up Collection	233,786	226,325
DWM - Green Waste Collection	239,229	265,442
DWM - Illegal Dumping Management	158,506	163,591
DWM - Garbage & Recycling	8,661	9,760
DWM - Recycling Centre-Perry Street	8,661	9,760

Budget 2017-18**Budget 2016-17****Transfer to / (from) Reserves**

General Trade Waste	109,636	(31,991)
Library Administration	46,969	58,559
General Community	17,323	19,520
Moverly Children's Centre	8,661	9,760
Home Maintenance & Modification Services	17,323	19,520
Events	8,661	9,760
Ranger Services	86,614	97,599
Customer Service Centre	8,661	9,760
Health, Building & Regulatory Services	190,551	214,718
City Planning Management	14,173	15,971
Strategic Planning	34,646	48,800
Development Contributions (incl s93/94)	2,886,115	2,912,724
Development Assessment Services	95,276	107,359
Community Centre Management	8,661	9,760

Net Transfer to / (from) Reserves**2,084,278****1,547,021**

